

2022/23 Business Plan and Budget Quarter 3 update



CITY OF
ADELAIDE

ARBOR LANE

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Glossary of Terms

Strategic Annual Priorities	Projects or services committed to by Council for delivery in the annual Business Plan and Budget.	Practical Completion	The practical completion phase of a project, where works are completed to a point where an area/asset is open and created in our asset system. Depreciation commences at this point.
Service	Essential local government services that meet community need, expectation and legislated requirements. Thirteen community services enable delivery of the Strategic Plan.	On Hold	Project status indicating a decision of Executive or Council is required and cannot proceed until a decision is reached.
Commercial activity	Activities provided to the community that generate income, including parking, North Adelaide Golf Course and the Adelaide Town Hall.	Capital project	A long term project to establish, develop, improve or renew a capital asset.
Major project	Significant works of a capital nature that are over the prudential limit, multi-year or have significant grant funding.	Strategic project	Project that supports the delivery of the Strategic Plan. They are generally 'once off' activities that have been prioritised to be delivered in a specific timeframe. Strategic Project budgets are operational in nature (not capital) and are aligned to a relevant service.
New and upgrade	Works of a capital nature that are either introducing new assets or significantly upgrading existing assets. Usually by extending the footprint of an asset or increasing the level of service the asset provides.	Retimed	Deliberate change of timing of a project into a future year based on an agreed decision.
Renewal	Works of a capital nature that are replacing an existing asset like for like or like for modern equivalent.	Reclassification	A change of a project categorisation to reflect the scope, size or funding source of a projects (e.g. Renewal to Major Project).
Design Only	Projects for which only the design phase will be undertaken in the current year, with construction occurring in another financial year.	Reallocation	Reallocation of funds from one source to another.
Plan/Design	The planning and design phase of a project, which includes activities such as project planning and technical design.	Financial Indicators	Measures used to assess Council's financial performance, to guide decision making on major projects, and ensure its continued financial sustainability.
Build/Construct	The build and construction phase of a project, which includes activities such as tendering, and construction/creating an asset.	Subsidiaries	Established by Council under Section 42 of the Local Government Act 1999 that operate under independent boards or organisations that City of Adelaide either operates or supports.

Kaurna Acknowledgement

City of Adelaide tampendi, ngadlu Kaurna yertangga banbabanbalyarnendi (inbarendi). Kaurna meyunna yaitya mattanya Womma Tarndanyako. Parnako yailtya, parnuko tappa purruna, parnuko yerta ngadlu tampendi. Yellaka Kaurna meyunna itto yailtya, tappa purruna, yerta kuma burro martendi, burro warriappendi, burro tangka martulyaiendi. Kumarta yaitya miyurna iyangka yalaka ngadlu tampinhi.

City of Adelaide acknowledges the traditional Country of the Kaurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kaurna people living today. And we also extend that respect to other Aboriginal Language Groups and other First Nations.

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City Profile

Kaurna Heritage

Adelaide is located on the traditional Country of the Kaurna people. The main square in the heart of the city is known as Victoria Square/Tarntanyangga, which means Red kangaroo dreaming. Similarly, the river is named River Torrens/Karrawirra Parri, reflecting the Kaurna name meaning Redgum forest. All 29 parks and significant heritage sites across the city and Park Lands have been assigned a Kaurna name.

City in a Park

Adelaide's design is the creation of Colonel William Light, who set out to shape a city of the future that celebrated its natural surrounds. Covering over 760 hectares, the Adelaide Park Lands are Australia's biggest backyard. Residents and visitors alike can enjoy healthy and balanced living through sport and exercise, recreation and relaxation. Our parks and six city squares all boast a variety of different features and facilities.

Sources: 2019 - 2021 City of Adelaide Data
2021 Tourism Research Australia
City of Adelaide Community Profile – profile.id
City of Adelaide Economic Profile – economy.id
City of Adelaide Business by Industry – economy.id
List of Tallest Buildings in Adelaide – Wikipedia
How some of SAs Oldest Buildings have been uncovered – environment.sa.gov.au



15.57sqkm
LAND AREA



15 MINS
FROM CITY TO AIRPORT



HOLY TRINITY CHURCH
OLDEST BUILDING



14,660
PRIVATE DWELLINGS



321,500
DAILY VISITORS



1.2 million
DOMESTIC AND INTERNATIONAL VISITORS



148,639
LOCAL JOBS



25,551
CITY RESIDENTS



11,519
BUSINESSES



CROWNE PLAZA HOTEL
TALLEST BUILDING



643
PUBLIC ART INSTALLATIONS



95
LIVE MUSIC VENUES



878
PLACES TO EAT AND DRINK



\$20.9b
GROSS REGIONAL PRODUCT

Community Profile

A Place for Everyone

Each day, the city centre bustles with an increasing number of users attracted to the city's increasing connectivity, students attending some of the world's most acclaimed tertiary institutions and domestic and international visitors drawn by the abundant visitor experiences.

Live, Work & Study

Adelaide is a city for people of all ages and abilities to explore, with a wide range of sports and recreation, schools, universities, libraries and community centres that bring people together to learn and converse. There is so much to experience beyond the office or classroom, from local fresh food markets, international sporting events and world-renowned arts festivals.



36%

SPEAK A LANGUAGE
OTHER THAN ENGLISH



11,372

RESIDENTS BORN
OVERSEAS



20 – 24

LARGEST AGE GROUP



19%

RESIDENTS VOLUNTEER



45%

BACHELOR OR HIGHER
DEGREE QUALIFICATION



12,640

EMPLOYEED FULL OR
PART TIME



50%

HOUSEHOLDS ARE
RENTERS



53%

HIGH DENSITY
HOUSING



23%

ATTEND UNIVERSITY



6,922

WORK & LIVE IN THE
CITY



26%

ONE OR MORE HEALTH
CONDITIONS



8%

HOUSEHOLDS ARE
COUPLES WITH
CHILDREN

Source:

City of Adelaide Community Profile – profile.id



**Delivery against
our commitments**

2022/23 Strategic Annual Priorities

In the Business Plan and Budget, Council has committed to deliver the following Annual Priorities:

Outcome 1

Thriving Communities

Council will create a city that is welcoming, inclusive and accessible to all.

- Deliver the next generation Adelaide Free Wi-Fi network to support and improve digital access and connectedness to our community
- Develop a policy position on micromobility to enhance our advocacy on emerging modes of transport

Outcome 2

Strong Economies

Council will champion a robust and diversified economy where innovation and low costs support growth and investment.

- Deliver a new innovative Experience Adelaide visitor centre and city-wide digital visitor experience
- Review and streamline the Community Land Management Plans to support the unique values, use and management of our Park Lands
- Activate key precincts by working with businesses to reinvigorate main streets, encouraging people back into the city

Outcome 3

Dynamic City Culture

Council will continue to create a beautiful, diverse city that celebrates its natural, cultural and built heritage.

- Grow and expand future event opportunities by developing event infrastructure
- Undertake a trial to provide information on the history of Council and the Adelaide Town Hall

Outcome 4

Environmental Leadership

Council will be a leader in responding to climate change and support our community and businesses to be resilient in the face of environmental challenges.

- Increase street tree canopy across the city, by trialling new green infrastructure and delivering the Greening Sturt Street West project
- Prepare a Heritage Management Plan for the National Heritage listing of the Park Lands

Outcome 5

Enabling Priorities

Council will continue to work innovatively and collaboratively with partners and the community.

- Implement an Insights Strategy that focuses on a holistic approach to how we collect, analyse and report on what we have heard and what we know
- Establish two new commercial opportunities which expand Council's revenue streams
- Implement Service Performance Measures to monitor efficiency and identify opportunities for improvement

Community Services Quarter Highlights

Sharing the status, delivery and outcomes of Community Services.

Service	Quarter 3 Update
Arts, Culture and Events	<ul style="list-style-type: none"> • Events and Activations: East End Unleashed event delivered Facilitated the presentation of 47 events being held in the Park Lands and roads, including activities through the Fringe and Festival period; Youth Week celebrated across the City • Cultural Strategic Partnerships 2023 launched; three Reignite Adelaide public artworks realised (Aquinas College; Popeye; Tavistock Lane); Extension of the Sia Furler Lane mural; New Guildhouse ARTWORKS exhibition presented in Adelaide Town Hall and Mankurri-api Ku; artist in residency commenced in the Pirie Street ArtPod. • Live Music: Adelaide UNESCO City of Music office now located on the ground floor of 25 Pirie Street; Mum’s Favourite concert at Lion Arts Factory held with over 200 attendances
Community Planning and Development	<ul style="list-style-type: none"> • Community Centres and Wellbeing: Neighbour Day celebrated across the City; Welcoming leadership program launched in March 2023 for 20 city residents and volunteers; 212 volunteers now registered as CoA volunteers; 34 projects supported through Community Impact Grants. 23 Community Impact Grant projects were acquitted; Be Well Masterclasses to 14 International Students delivered; attended 4 Student Orientation Events, attracting over 150 new sign ups to the Wellbeing E-news • Reconciliation: The Reconciliation Committee held its first meeting for the Council term in March 2023; 8 Cultural Engagements and Experiences grants awarded; Exhibition at the University of Adelaide celebrating 50 years of the Centre of Aboriginal Studies in Music, and symposium led by local Aboriginal artists and Community at Adelaide Contemporary Experimental; CoA and State Government of South Australia First Nations Creative Career Grants opened • Social Planning and Support: The Access and Inclusion Panel met on 22 February 2023; National Disability Insurance Scheme (NDIS) Drop-in Information and Advice Sessions launched across Community Centres and Libraries in partnership with BapCare; Community Centres, Libraries and Customer Centre became Rapid Antigen Test distribution sites effective from 17 March 2023
Community Safety	<ul style="list-style-type: none"> • Bilingual Community Liaison Officer trial continues focussing on traders in Gouger and Grote Streets and linking traders to other services • Council Members undertook a late night safety walk with SAPOL on 26 March 2023
Economic Planning and Growth	<ul style="list-style-type: none"> • Rundle Mall: MallFest was held over the festival period which coincided with special retail trading exemptions for each Saturday of Fringe Festival between 5pm-7pm. Foot traffic between these hours increased by 101%, with an 18% increase overall across the 5-week period when compared to the same period last year. Retail spend for February also increased by 10% year on year. All 28 recommendations from the KPMG Rundle Mall Program Performance review, commissioned in October 2021, completed. Consumer research and stakeholder engagement was undertaken to inform an updated Rundle Mall Place vision and precinct strategy • Mainstreet Development Grants provided to Adelaide West End Association and the North Adelaide Precinct Association • <i>ADL is On</i> campaign has been delivered • Data4Brunch event has been held with over 100 attendees, which had a focus on the tourism sector • Central Market Activities and Initiatives: Saturday Market Day; Lunar New Year Celebrations; Sauce Day Event; A Taste from the African Kitchen tasting and demonstration; and a visit by famous chef Yotam Ottolenghi <p><i>For more information on Q3 Updates for Adelaide Economic Development Agency (AEDA) and ACMA, see Attachment B and Attachment C of this report.</i></p>
Environmental Sustainability	<ul style="list-style-type: none"> • Carbon offset procurement tender has been prepared, which will be released to the market in Quarter 4 • A community webinar series is available to support households to transition to a low carbon and climate ready future • Planning for a CitySwitch Showcase and networking event held on 13 April 2023 hosted by the Lord Mayor

Community Services Quarter Highlights

Sharing the status, delivery and outcomes of Community Services.

Service	Quarter 3 Update
Library Services	<ul style="list-style-type: none"> • Access to collections, programs and public spaces that inspire and connect with a diverse community continue • Joint Adelaide Town Hall (ATH) and City Library “Wishful Thinking” exhibition and public workshops delivered by artists, 2 Fringe Events for children with Adelaide Fringe, implementation of Patron Point (online newsletter) system, “Being Digital” workshops continue, Author talk by bestselling author Pip Williams, launch of AJZ Productions “Places Faces and Memories performance ‘ took place in Quarter 3
Park Lands and Open Space	<ul style="list-style-type: none"> • Work is ongoing for the mid-term review of the Adelaide Park Lands Management Strategy 2015-2025 • Partnering with the South East City Residents Association (SECRA) to support the development of a volunteer group for the South Park Lands titled ‘Green Pakapakanthi’
Parking	<ul style="list-style-type: none"> • Assessing locations/zones for expansion of on-street mobile compliance technology <p><i>For more information on Q3 Updates for this Service, see the Commercial Activities on the next page.</i></p>
Planning Building and Heritage	<ul style="list-style-type: none"> • Feedback submitted on the Aquatic Centre Code Amendment proposed by the Department for Infrastructure and Transport • Heritage Incentive Scheme project highlights included façade works at the former Goldsbrough Mort Warehouse (Light Square), fence and façade work to re-adapt an office to a dwelling at the former College of Surgeons Offices (Palmer Place), and a historic mural revealed and conserved at the Piccadilly Cinema (O’Connell Street) • Consultation on the draft National Heritage Management Plan to support the National Heritage Listing of the Park Lands and City Layout • Nominations for the 2023 City of Adelaide Prize closed on 13 February 2023
Property Management and Development	<ul style="list-style-type: none"> • Works continue to prepare for the Market Square Redevelopment • Finalisation of tender and confidential submissions for Bus Station site
Resource Recovery and Waste Management	<ul style="list-style-type: none"> • Over 950 residents are participating in the soft plastics kerbside collection pilot • A review of resource recovery policies is underway. • City of Adelaide supported Green Industries SA with the distribution of translated community and business information regarding the single-use plastic bans during March 2023.
Sports and Recreation	<ul style="list-style-type: none"> • New Turf Maintenance program that builds resilient playing surfaces and recreation areas across the Park lands and Squares introduced • Aquatic Centre: 294 new members attracted through the 2022/23 summer marketing campaign for the AAC. New Customer Service & Retail Centre has opened at AAC. \$55.5k in swimwear & accessories sales this quarter, up 57% on this time last year. Swim School enrolments have peaked for summer at a record 3242 • 40 young people attended school holiday skate clinics and a DIY Skate Day event held • Infrastructure grants awarded including Adelaide Archery Club (\$100k), Club De Petanque D’Adelaide (\$8k) and SA United Church Netball Association (\$6k)
Streets and Transportation	<ul style="list-style-type: none"> • Continual work to more proactive maintenance regime through the use of inspectors to identify works to be programmed, and scheduling these works in line with current resource and budget • Works are being undertaken to allow for improved data capture and reporting through time, with changes to the internal assets system

Commercial Activities Quarter Highlights

Sharing the status of the delivery and performance of our commercial activities.

Service

Quarter 3 Update

Parking

- Year to date position is favourable to the budget
- Financial forecasting indicates paid parking, including UParks and On Street Meter revenue combined, will be favourable at the end of the financial year. On Street Meter revenue is expected to be slightly below budget, but the negative variance will be offset by UPark's favourable variance.
- Replacement of core ageing hardware within the car parks is complete including installation of new Automatic Number Plate Recognition technology. Due to technical complexities, installation of supporting software has been delayed. Implementation of software components will now be completed including enhancements to central control room operations, intercoms and CCTV feeds, online booking and validated parking solutions.
- A pilot of new generation ticketless and cashless on street parking meters and a cashless trial through removal of cash payment option in existing meters commenced in October 2022. Customer feedback and operational observations and impacts are being collated. The outcome will inform decisions regarding future on street parking infrastructure.

North Adelaide Golf Course

- Year to date position is favourable to the budget.
- Completed works: Driving range mat upgrade completed; Pro Shop carpet replacement completed; Golf Coaching area safety improvements works completed, new turf to be grown in for the area to be back in use.
- New function area created as a result of Golf Australia administration vacating the premises, which has seen an increase in function bookings.
- Planning is underway for improvements to Pro Shop to meet disability and equal access expectations.
- Consultation for the development of mini golf course has continued with updates to be provided to Council.

Adelaide Town Hall

- Year to date position is favourable to the budget and forecasting indicates the end of financial year to be favourable.
- March was the busiest month so far for this Financial Year with the highest number of bookings including 9 Adelaide Festival concerts.
- The Adelaide Town Hall Organ Concert was held with a performance by an international organist from our sister city, Christchurch, Martin Setchell. More than 750 people attended.
- New Auditorium chairs arrived with positive feedback from hirers and customers.



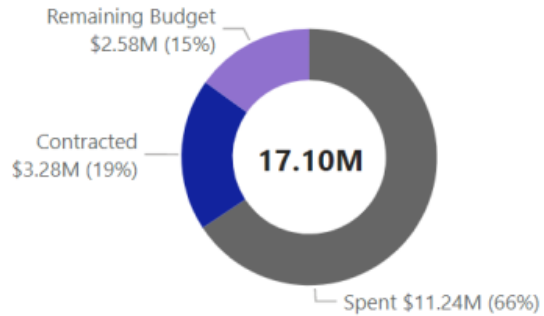


Capital Program

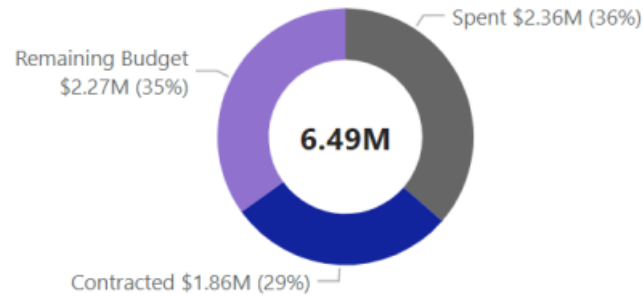
Capital Program Summary

The following graphics show the overall status of our capital program delivered for the previous quarter.

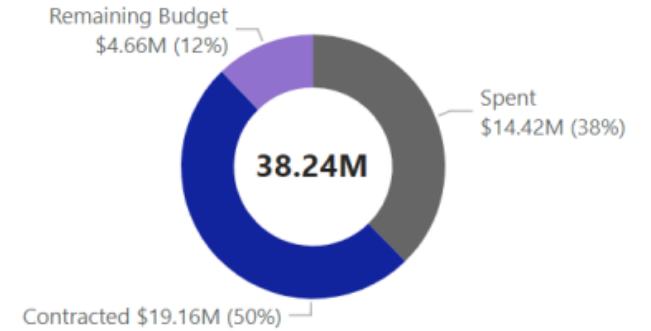
Major Projects



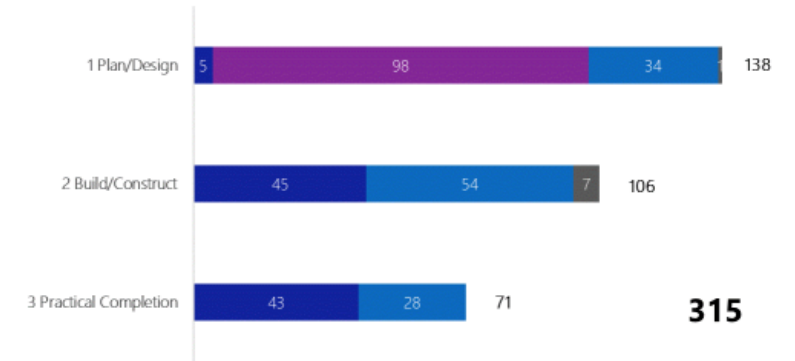
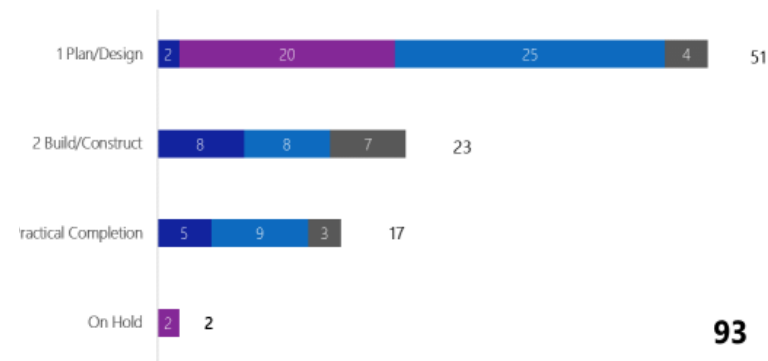
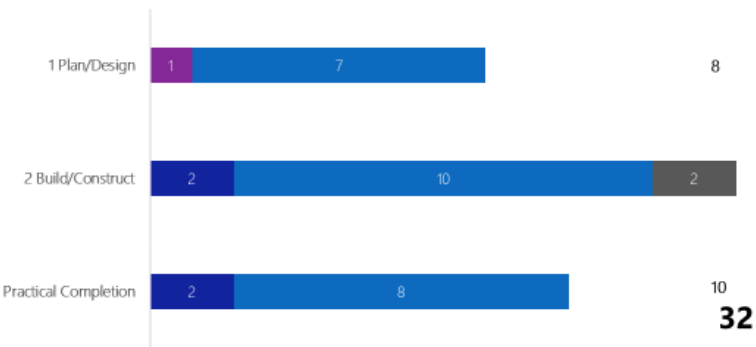
New and Upgrade



Renewals



Project stage



Project Type ● Construct ● Design ● Design and Construct ● Other
 Project deliverable for current Financial Year

Major Projects

Major Projects are significant works of a capital nature that are over the prudential limit, multi-year or have significant grant funding.

Quarter Summary

57% of our Major Projects are on time and on budget. Several projects have extended their delivery into next year, resulting in additional carry forwards. The third quarter has seen further progress in the delivery of Major Projects.

- Cycling Infrastructure: Port Road Shared path wombat crossing completed, Bonython Park shared path lighting installed, awaiting SAPN connection, Fitzroy/Robe Terrace shared path completion expected in April
- Paxton's Walk construction completed and open to public with lights installation expected for April. Grant savings proposed to be used on renewal of Vaughan Place.
- Bentham Street is open to the public, artwork installations to be completed early next year.
- Rymill Lake/Murlawirrapurka Renewal project is in the procurement stage
- City Deal has fully committed all funds, both CCTV upgrade and LED renewal components have material delivery delays with planned continuation of works into 23/24.

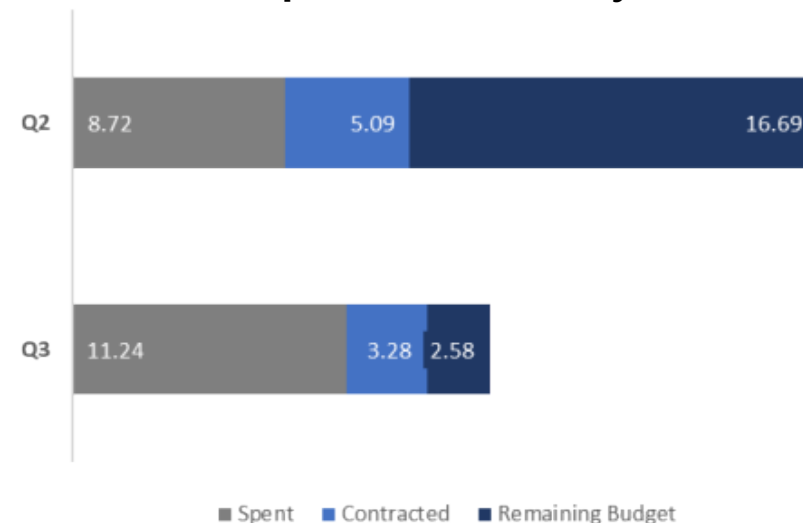
More detailed status updates are available in the status update section on the following pages.

Expenditure Summary Graph:

The annual forecast expenditure in Quarter 3 has decreased by \$13.40M from the 2022/23 Quarter 2 budget of \$30.51M to a revised budget of \$17.10M. This is due to re-timing of works between financial years of \$13.50M, offset by additional grant interest of \$0.10M (Market to Riverbank - Bentham and Pitt Street, Events Infrastructure Rymill Park, Rymill Lake/Murlawirrapurka (Park 14) Upgrade project, Paxton's Walk Revitalisation and Park 27B Community Sports Building Redevelopment).

\$11.24M has been spent to date and \$3.28M has been contracted across major projects, resulting in 85% of the 22/23 program currently committed.

2022/23 Expenditure Summary (\$ Millions)



Major Projects Summary of Financial Changes

The following table shows a summary of projects, budgets, financial changes and whole of life budgets for Major Projects

Change Drivers

- 🕒 Retimed
- ⬆️\$ Additional budget
- R Reclassification
- % Interest

Project	Current Status	2022/23						Full Project Budget as of this quarter			
		Adopted Budget \$'M	Q1 Review \$'M	Q2 Review \$'M	Q3 Review \$'M	Quarterly Change \$'M	Change Driver	2021-22 Actuals \$'M	Q3 Review \$'M	Future expenditure \$'M	Whole of Life \$'M
Central Market Arcade Redevelopment	●	11.44	11.44	11.44	1.00	-10.44	🕒	-	1.00	30.92	31.92
North-South Bikeways*	▲	1.79	2.17	2.17	0.54	-1.63	🕒	3.84	0.54	1.63	6.01
City Deal – City Safe Network Upgrade*	▲	2.39	2.82	2.82	2.30	-0.52	🕒	1.12	2.30	2.37	5.79
Cycling Infrastructure*	●	1.46	3.04	3.34	3.34	0		2.99	3.34	-	6.33
Moonta Street Reinvigoration*	●	0.47	0.47	0.47	0.43	-0.04	🕒	3.55	0.43	0.04	4.02
Mainstreet Improvements (Hutt St Entry Statement and Melbourne St Improvement)*	●	4.00	4.00	0.06	0.22	0.16	🕒	-	0.22	3.78	4.00
Market to Riverbank Laneways Upgrade *	▲	4.61	5.06	3.72	3.18	-0.54	🕒 %	2.71	3.18	1.90	7.79
Park 27b – Community Sports Building Redevelopment *	▲	-	-	0.11	0.13	0.02	%	-	0.13	1.90	2.03
Paxton's Walk Revitalisation*	●	2.13	2.10	2.11	2.13	0.02	%	0.10	2.13	-	2.23
Rymill Lake/Murlawirrapurka (Park 14)* Upgrade	▲	4.57	4.84	1.28	1.31	0.03	%	0.17	1.31	3.57	5.05
Greening Sturt St West*	▲	0.47	0.47	0.47	0	-0.47	🕒	0.03	0	0.47	0.50
Previously Completed Projects											
City Skate Park*		-	0.20	0.21	0.21	0		3.40	0.21	-	3.61
Events Infrastructure Rymill Park*		2.87	2.31	2.31	2.31	0		0.80	2.31	-	3.11
Total		36.20	38.92	30.51	17.10	-13.41		18.71	17.10	46.58	82.39

* Grant funding associated with project

Major Projects

Legend

- ◆ indicates that the project is no longer on track or budget
- ▲ indicates that the project has risks that are being managed and may exceed budget or time
- indicates that the project timeline, delivery and budget are on track

Project	Description	Q3 Review \$'M	Status	Stage	Est. Completion	Status Update
Central Market Arcade Redevelopment	<p>Market Square is a joint venture between ICD Property and the City of Adelaide. It incorporates new residences, commercial office, retail, premium hotel, childcare and public spaces together with an expansion of the Adelaide Central Market.</p> <p>ICD Property has appointed Multiplex as the builder for this project, with a commitment to maintaining business as usual for the Adelaide Central Market and the surrounding precinct throughout construction.</p> <p>The redevelopment has commenced mid 2022 with construction anticipated over a period of three and a half years.</p> <p>The completed project will infuse new energy into the entire market district and ensure the district remains as the centre of food and beverages in Australia.</p>	1.00 M	●	Build/ Construct	February 2026	<ul style="list-style-type: none"> • Council's updated project budget includes the Market expansion, 260 public car parks and basement loading/ servicing. • Design development ensures a Market expansion which is seamless to the existing Central Market and future proofed. • Significant efforts have been made by ICD Property and the City of Adelaide to manage cost pressures, working with stakeholders and contractors to enable major works to commence. • As a result of the design process, improved outcomes are proposed that include: <ul style="list-style-type: none"> ○ an expanded basement to accommodate increased loading zones and residential car parking; ○ lowering the podium rooftop space from level 5 to level 4, ○ increasing the Gouger Street tower space, ○ additional apartments within the Grote Street tower with an overall two-storey increase ○ retail balconies to the Grote Street façade. • Necessary planning approvals will be required for the design changes. • The following program of the works has been confirmed: <ul style="list-style-type: none"> ○ In 2023 February to May: Site preparatory works including soft strip demolition, building remediation and service disconnections. ○ June: Installation of permanent hoardings at level one and across the site boundary. ○ June to September: Main works demolition. ○ October 2023 to February 2024: Piling and basement excavation. ○ March 2024 to February 2026: Main construction works. • ICD Property through its builder, Multiplex, commenced works on-site in June 2022 with demolition of the eastern portion of the site together with service relocations and interim access arrangements for the Sir Samuel Way building. • Site preparatory works are continuing to separate the Central Market Arcade and Central Market buildings ahead of staged demolition. Site hoardings have been erected within the Eastern Roadway with signage also installed to Grote and Gouger Streets. These works have sought to carefully mitigate the impact on the Central Market and market district requiring a staged approach to balance the needs of local trade.

Major Projects

Legend

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- indicates that the project timeline, delivery and budget are on track

Project	Description	Q3 Review \$'M	Status	Stage	Est. Completion	Status Update
North-South Bikeways* (5 sub-projects)	The North-South Bikeway will build on the existing Frome Bikeway and will connect the existing Rugby/Porter Bikeway in Unley to the Braund Road Bike Boulevard in Prospect.	0.54 M	▲	Plan/ Design	February 2024	<ul style="list-style-type: none"> • Frome Rd (Victoria Drive to North Terrace) - Considering level of service for the separated bikeway with State Government. • Frome Rd (Victoria Drive to Albert Bridge) - Considering level of service for the separated bikeway with State Government. • North Terrace to Rundle Street - Procurement commencing in April 2023 with delivery scheduled from July 2023. • Amber status reflects some uncertainty with State Government design requirements and identifying suitable service levels between North Terrace and Albert Bridge with budget remaining.
City Deal – City Safe Network Upgrade (CCTV)* (2 sub-projects)	CCTV Network Upgrade including purchase of new platform video management system and replacement or upgrade of cameras where required. Project is funded by the Australian Government via the Adelaide City Deals (\$3M) and CoA has committed to spend \$2.8M for Street Lighting LED Renewals as part of the deal.	2.30 M	▲	Build/ Construct	September 2023	<ul style="list-style-type: none"> • Hardware supply chain issues ongoing until last network components are received with expected arrival in April. • A key component of the system that was missed in the design is being implemented, however technical issues with installation are not completely overcome. Recent progress indicates that this should be able to be solved.
Cycling Infrastructure* (10 sub-projects)	Design and construction of 11 cycling infrastructure projects to improve access, safety and connectivity for bicycle riders within the Council area, prioritised to improve cycling connections to and around Lot 14.	3.33 M	●	Build/ Construct	April 2023	<ul style="list-style-type: none"> • Fitzroy/Robe Terrace shared path - Works continuing. • Bonython shared access path - Project Complete - Lighting waiting pending final connections from third party authority. • Rundle Park - Project Complete • South Terrace - Project Complete - Minor defects rectification
Moonta Street Reinvigoration*	Street upgrade including supply and install of new granite paving, stormwater improvements, and greening. Additional scope agreed to by Minister: Project savings to be provided as funding contribution towards the remediation of the southern Moonta Street Gateway, to cover the costs for the design of a zebra crossing at Gouger St (to link Moonta and Field Streets) and funding contribution towards the construction thereof.	0.43 M	●	Build/ Construct	June 2023	<ul style="list-style-type: none"> • Main Moonta Street streetscape works completed Oct 2021. • Additional scope approved in June 2022 for completion by 30 June 2023 and to be funded from project savings; <ul style="list-style-type: none"> ○ Refurbishment of southern Moonta Street gateway - underway and expected to be completed by end June 2023. ○ Zebra crossing installation at Gouger Street, linking Moonta Street and Field Street. Contractor engagement underway. Site works expected in May and June 2023.

* Grant funding associated with project

Major Projects

Legend

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- indicates that the project timeline, delivery and budget are on track

Project	Description	Q3 Review \$'M	Status	Stage	Est. Completion	Status Update
Mainstreet Improvements*	<p>Hutt Street Entry Statement Project</p> <p>A \$4M grant agreement has been initiated between the Department for Infrastructure and Transport and The Corporation of the City of Adelaide, and \$3M funding has been provided for Hutt Street.</p> <p>This project will deliver outcomes to enhance Hutt Street and its surrounds in accordance with the funding agreement requirements.</p>	0.07 M	●	Plan/ Design	November 2024	<ul style="list-style-type: none"> • Detailed design is currently in progress to achieve the following key deliverables endorsed by Council as of August 2022: <ul style="list-style-type: none"> ○ Delivering an entry statement which will welcome residents and visitors to the city through Hutt Street, that echoes a similar treatment/artwork piece in the village “Heart of Hutt”. ○ Wayfinding and lighting improvements between South Terrace and Halifax Street. ○ Increasing greening and amenity through newly planted trees, entry statement plantings and landscape treatments. ○ Creating a shared path along Hutt Road, formalising the Park Lands edging and increased amenity. ○ Creating meeting places for locals and visitors • Works progressing faster than anticipated. Quarter 2 carry forward amount reduced – i.e. 2022/23 budget increase of 0.04m, no change to whole of life budget.
	<p>Melbourne Street Improvement</p> <p>A \$4M grant agreement has been initiated between the Department for Infrastructure and Transport, and The Corporation of the City of Adelaide and \$1M funding has been provided for Melbourne Street.</p> <p>Project objectives are to:</p> <ul style="list-style-type: none"> - provide opportunities for outdoor dining areas through the design and construction of temporary parklets. - design and construct a safer crossing zone for pedestrians at each end of Melbourne Street precinct. - improve street amenity by reviewing and rationalising non-fixed and fixed furniture items along the street for renewal and increase greening/shading opportunities. 	0.15 M	●	Plan/ Design	May 2024	<ul style="list-style-type: none"> • Temporary Parklets are currently underway along Melbourne Street. • A detailed design is underway to consider a safer pedestrian crossing near Ronald McDonald House • Aesthetic improvements are currently being reviewed with our Assets and Maintenance teams. • Works progressing faster than anticipate. Quarter 2 carry forward amount reduced – i.e. 2022/23 budget increase of 0.12m, no change to whole of life budget.

* Grant funding associated with project

Major Projects

Legend

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Project	Description	Q3 Review \$M	Status	Stage	Est. Completion	Status Update
Market to Riverbank Laneways Upgrade* (4 sub-projects)	<p>The Market to Riverbank link project is a joint investment project between the City of Adelaide and the State Government (through Renewal SA) to upgrade Bank Street, Leigh Street, Bentham and Pitt Street.</p> <p>Current Scope: Bentham Street upgrade to kerbless environment with feature decorative concrete, continuation of Market to Riverbank public art outcomes and improvements to greening and lighting. Pitt Street design works.</p>	3.18 M	▲	Build/ Construct	January 2024	<p><u>Bentham Street</u></p> <ul style="list-style-type: none"> • Bentham Street is now open to the public. • Public artwork is expected to be installed in April/May <p><u>Pitt Street</u></p> <ul style="list-style-type: none"> • Design parameters and planning has resulted in a construction-ready set of drawings produced for Pitt Street. • Stakeholders will be re-engaged to update progress and confirm design has met key deliverables. • Procurement package is currently being developed with construction anticipated late 2023. • Amber status represents the overall Market to Riverbank project delivery, which has been subject to a series of unavoidable delays including the COVID shutdown and materials supply impacts.
Park 27b - Community Sports Building Redevelopment*	<p>Deliver a new fit for purpose community sports building that considers current and future sports activation on the adjacent playing fields. Modernising the facility will also allow for the inclusion of unisex changerooms for equal participation and strengthen role of providing a community base for teams, their families and visitors. The City of Adelaide has been granted \$2M to deliver the project.</p>	0.13 M	▲	Plan/ Design	June 2024	<ul style="list-style-type: none"> • Currently undertaking feasibility assessment of proposed construction footprint. • Expectation is to deliver project through a Design & Construct contract. • Amber status reflects stakeholder expectation risk, ie. having insufficient budget to deliver the broad stakeholder expectations for the facility.

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Major Projects

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Project	Description	Q3 Review \$'M	Status	Stage	Est. Completion	Status Update
Paxton's Walk Revitalisation*	The Paxton's Walk Revitalisation project will bring new life to a popular East End pedestrian link, transforming it from a tired and constrained walkway into a vibrant, welcoming, green and accessible place. It will also provide a key link between Adelaide's East End Precinct to the Lot Fourteen site currently under rejuvenation by Renewal SA.	2.13 M	●	Build/ Construct	April 2023	<ul style="list-style-type: none"> • Streetscape and stormwater upgrade project. • Construction completed and opened to public. • Currently seeking approval from State Government to undertake additional works with project savings.
Rymill Park/Murlawirrapurka (Park 14) Upgrade*	This project is the next stage of the Rymill Park Masterplan, seeking to upgrade the Rymill Park Lake and surrounding infrastructure and amenities, including updated access improvements lighting, greening and tree planting. Considering the existing appearance and qualities of the lake, and reinforcing the cultural, historic and social importance of the lake as a place of gathering of families and water-based recreation.	1.31 M	▲	Build/ Construct	June 2024	<ul style="list-style-type: none"> • Detailed design is complete, and procurement process commenced. • An outcome of the procurement process will be completed in April. • Contract award process and site occupation to follow the procurement process. • Amber status reflects the tight schedule demands on this project, specifically risk in achieving council endorsement and meeting construction timelines before 23/24 events season.
Greening Sturt St West*	This project is to undertake a greening upgrade along Sturt Street (West). Funding for this project will be applied for through Greener Neighbourhoods Grant. Council will need to contribute in-kind funding contribution.	0.00 M	▲	Plan/ Design	December 2023	<ul style="list-style-type: none"> • Streetscape Upgrade is currently undertaking a value management review to meet the budget. • Consulting with project advocate and Green Adelaide before recommending procurement to deliver project. • Amber status represents budget risk to deliver the extensive scope of work identified in the Grant with available funds. Other contributions are being sort currently to supplement budget.

* Grant funding associated with project

New and Upgrade

New and Upgrade projects are works of a capital nature that are either introducing new assets or significantly upgrading existing assets, usually by extending the footprint of an asset or increasing the level of service the asset provides.

Quarter Summary

There has been some movement in the New and Upgrade program in the third quarter, with 65% of the program spent or committed. Several projects have extended their delivery into next year, resulting in additional carry forwards.

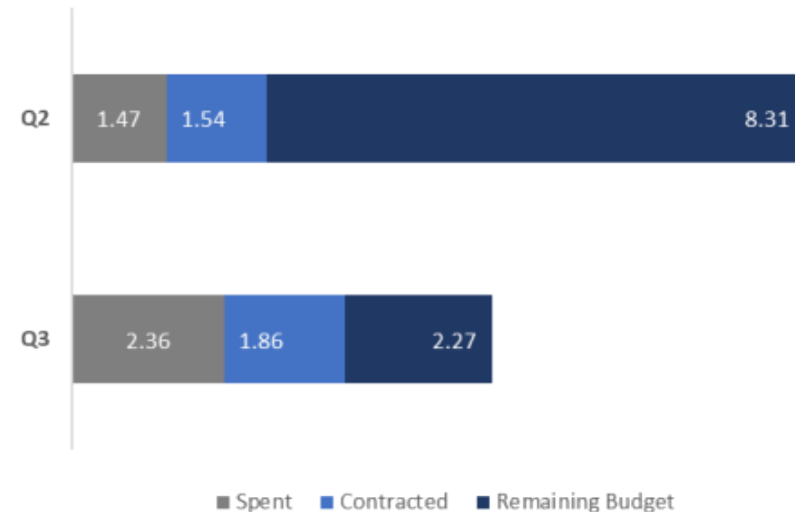
- 5 further projects have reached practical completion in this quarter, namely Hindley Street footpath extensions, Brownhill Keswick Creek contribution, ACMA IT upgrade, new TEAMS rooms and Colonel Light Centre security door installation.
- Review of the scope of the Car Park Management System project has revealed that the majority of planned costs are renewal related, resulting in a budget release of \$0.91M
- Significant projects, such as the River Torrens Earth Retaining structure and installation of compliant handrails, have completed their procurement activity delivery scheduled for the last quarter.
- Several new projects have been created during the quarter to respond to Council decisions or reflect Community needs: Dogs on Leash signage for the Victoria Park wetlands, Electrical works supporting the Adelaide Free Wi-Fi project, Colonel Light Centre security door installations, Hutt Road/Park Lands Trail signalised crossing and Stafford St Public Lighting upgrade.

Expenditure Summary :

The annual forecast expenditure has decreased by \$4.82M from the 2022/23 Quarter 2 budget of \$11.31M to a revised budget of \$6.49M. This is due to \$3.90m re-timing of the various projects into next year and \$0.91M savings releases from projects.

\$2.36M has been spent to date and \$1.86M has been contracted across the new and upgrade projects, resulting in 65% of the 2022/23 program currently committed.

2022/23 Expenditure Summary (\$ Millions)



New and Upgrade

The following tables provides a financial summary of the program by Service category.

Change Drivers

- ⌚ Retimed
- \$ Additional Budget
- \$ Savings
- N New Project

Service	2022/23					Impacted Projects
	Adopted Budget \$'M	Q1 Review \$'M	Q2 Review \$'M	Q3 Review \$'M	Quarterly Change \$'M	
Arts, Culture and Events	1.30	1.39	1.34	0.86	-0.48	⌚: Christmas Festival 23, City Activation Festoon Lighting, Public Art 21/22 \$: Christmas Festival 22
Community Planning and Development	1.70	1.78	1.78	0.19	-1.59	⌚: Place of Courage and Southwest Community Centre
Economic Planning and Growth	-	0.81	0.69	0.55	-0.14	\$ ⌚ : ACMA New and Upgrade Projects N: Adelaide Free Wi-Fi Electrical Works
Environmental Sustainability	1.20	1.31	1.30	0.73	-0.57	⌚: Climate Change Action Imitative Fund, Greener City Streets Program
Information Management	-	-	-	0.04	0.04	N: New Teams Room Equipment
Park Lands and Open Space	2.30	2.41	2.11	2.02	-0.09	⌚: Botanic Creek Catchment Water Courses Improvement, Skate Park CCTV and Greening N: Hutt Road / Park Lands Trail Signalised Crossing and Dogs on Leash \$: River Torrens Earth Retaining Structures
Parking	1.30	1.27	1.27	0.13	-1.14	\$: Replacement of UPark Car Park Management System
Planning, Building and Heritage	-	0.01	0.01	0.01	-	
Property Management and Development	2.40	0.72	0.69	0.73	0.04	N: CLC Security Door Installation
Resource Recovery & Waste Management	0.3	0.35	0.35	0.21	-0.14	⌚N\$: Resource Recovery Strategy & Action Plan
Sports and Recreation	2.05	2.05	0.25	0.25	-	
Streets and Transportation	1.10	1.46	1.52	0.77	-0.75	\$: Flinders Street Indented Accessible Car Park, Field Street Streetscape Upgrade, Lighting and Electrical New/Upgrade works N: Stafford Street Public Lighting Upgrade, Main Street Revitalisation Projects - Improvement plans and Activation plan \$: Halifax Street Project ⌚: Stephens Street and Stephens Place Upgrade, Wakefield Street Improvements, Hutt Street & South Terrace Stormwater Improvements, Frome Street Footpath Upgrades
Total	13.70	13.56	11.31	6.49	-4.82	

New and Upgrade

The following tables provide further details on each project and a current status update*.

Legend

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Project	Description	Q3 Review \$'M	Status	Stage	Status Update
Arts, Culture and Events					
Christmas Festival 22	Christmas in the City Funding Allocation.	0.00 M	●	Practical Completion	<ul style="list-style-type: none"> 2022 Christmas project. Project complete.
Christmas Festival Preparations	Implement this year's actions of the Christmas Festival Action Plan.	0.02 M	●	Build/ Construct	<ul style="list-style-type: none"> 2023 Christmas project. Order to be placed with supplier with a delivery date of June.
City Activation - Festoon Lighting	Create interesting spaces across our city through lighting.	0.04 M	●	Plan/ Design	<ul style="list-style-type: none"> Installation of permanent Festoon lighting to activate and create an inviting environment on Vaughan Place (adjacent Exeter Hotel) Undertaking site investigations to inform the concept design and constructability.
Illuminate Adelaide Public Artwork (2 sub-projects)	Commission a permanent light-based public artwork.	0.35 M	▲	Plan/ Design	<ul style="list-style-type: none"> Following Council decision, the Light Square proposal will not proceed due to escalating budget, ongoing costs, project viability. The Council decision noted it would not progress and that future light-based public artwork commissions will be presented to the Public Art Round Table for consideration. As requested by Council, the concept design for the Melbourne Street illuminated artwork is being developed and will be presented to Council for approval in May 2023. Illuminate Adelaide have advised this will not be included in the Illuminate Adelaide 2023 program.
Public Art 21-22 (5 sub-projects)	Deliver a range of public art capital projects that will surprise, delight and attract people and contribute to the development of Adelaide as the premier international arts market.	0.06 M	●	Build/ Construct	<ul style="list-style-type: none"> Capital funding carried forward from 21-22 for the completion of Public Art projects in progress, including The Angels: Adelaide City of Music Laneway, portraits for Auntie Shirley Peisley and Ipparityi for the Women in the Chamber Project, and artwork in Bentham St as part of Market to Riverbank.

New and Upgrade

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Project	Description	Q3 Review \$'M	Status	Stage	Status Update
Arts, Culture and Events					
Public Art Action Plan - Capital Projects (5 sub-projects)	Deliver a range of public art capital projects that will surprise, delight and attract people and contribute to the development of Adelaide as the premier international arts market.	0.22 M	●	Plan/ Design	<ul style="list-style-type: none"> • The Public Art Action Plan commitment is that a minimum of 1.3% of the capital works program will be spent on the commission of new public artworks and the delivery of the plan. Funding has been allocated for artwork for Paul Kelly: City of Music Laneway (complete), decommission of Sculpture for Hire program (complete), portraits of Mary Lee and Catherine Helen Spence for the Women in the Chamber project (in progress), and the contemporary art acquisitions for the Civic Collection (to be finalised in Q4).
Reignite Adelaide - East End Festival and Event Place Retractable Bollards*	The installation of strategically placed automated street bollards (Ebenezer Place, Vardon Avenue and Rundle Street) to enable local businesses, events and festivals to temporarily close-off and activate key locations in the East End.	0.16 M	●	Build/ Construct	<ul style="list-style-type: none"> • The majority of the works were completed late February. Minor works to be completed by mid-April. • Bollards have been used successfully for recent events including Fringe.
Community Planning and Development					
Place of Courage / Spirit of Woman (Park 27)	The Place of Courage commemorative artwork set into a integrated landscaping intended to raise awareness about the impact of domestic and family violence.	0.01 M	▲	Plan/ Design	<ul style="list-style-type: none"> • Spirit of Woman intend to create and donate this memorial through mixed funding from City of Adelaide, State Government and private fundraising. • City of Adelaide has been providing project support throughout the process. • City of Adelaide has agreed to provide \$25,000 in Public Art Operating funding to support Spirit of Woman for the Concept Design phase which has formally commenced. • The letter of agreement for that additional support was signed in March. • Subsequently, Spirit of Woman will present a preferred concept design to Council for approval. • Amber status reflects the history of stakeholder uncertainty around competing demands on the design scope.

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New and Upgrade

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Project	Description	Q3 Review \$'M	Status	Stage	Status Update
Community Planning and Development					
Place of Reflection*	The creation of a Place of Reflection in Rymill Park/Murlawirrapurka honouring the Aboriginal Stolen Generation. Co-funded through the Stolen Generation Reparations Fund and supported by Arts SA.	0.18 M	●	Plan/ Design	<ul style="list-style-type: none"> The focal sculpture of the mother figure is complete, and cultural authority has been obtained to proceed with the project on site after Easter 2023
Southwest Community Centre	To purchase a new property for the Adelaide South West Community Centre based on the Gross Floor Area (GFA) of the previous premises at Sturt Street and establish this as a staffed facility run by Council.	0.00 M	●	Plan/ Design	<ul style="list-style-type: none"> A property that meets the criteria and is within budget is not currently available in the market. The administration continues to monitor the market for opportunities.
Economic Planning and Growth					
Adelaide Free Wi-Fi Electrical Works	Electrical works to complete the rollout of the Adelaide Free Wi-Fi project	0.13 M	●	Build/ Construct	<ul style="list-style-type: none"> Electrical upgrades to poles for mounting Wi-Fi access points delivered as part of the Adelaide Free Wi-Fi project.
ACMA New and Upgrade Projects	Upgrade program including the installation of new grease arrestor, additional heating to the dining areas, a new customer toilet block, enhancements along the Grote Street frontage, a new cool room and construction of a pop up stall to allow casual leasing within ACMA, Wi-Fi project and reinforcement of Federal Hall Grote Street & Gouger Street mezzanines	0.43 M	●	Build/ Construct	<ul style="list-style-type: none"> Cool room – Early investigation underway All other works completed.

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Project	Description	Q3 Review \$'M	Status	Stage	Status Update
Environmental Sustainability					
Climate Change Action Initiative Fund (4 sub-projects)	Support the delivery of Council's Carbon Neutral Strategy and Action Plan.	0.14 M	●	Plan/ Design	<ul style="list-style-type: none"> • 14 Smart Water Meters installed at 7 Park Lands facilities to monitor water use.
Green City Streets Program (10 sub-projects)	The Green City Streets Program will be dedicated to greening of specific CBD streets based on heat and tree canopy mapping put together through joint state and local government investigations. This program is part of proposed initiatives in partnership with State Government through Green Adelaide.	0.51 M	●	Plan/ Design	<ul style="list-style-type: none"> • External Design consultant was engaged to identify greening locations across the city of Adelaide as part of CoA's Greening City Streets initiative. • 10 streets were identified and detailed design for these streets is now complete. Brougham Place and Cairns Street are being considered as additional projects for possible greening.
Karrawira Pari / River Torrens Restoration and Nature Space project	<p>The purpose of the project is to implement a Karrawirra Parri Restoration / River Torrens Restoration and Nature Space that:</p> <ul style="list-style-type: none"> • Contributes to improving water quality and ecological health in Karrawirra Parri (Torrens River) and Torrens Lake. • Enhances biodiversity in Karrawirra Parri and Torrens Lake. • Increases social, cultural, tourism and recreational activities, particularly with respect to connection to nature and local biodiversity. • Improves amenity of the Torrens Lake. <p>Stage 1 of the project is focused on the design and feasibility requirements of reintroducing aquatic vegetation into Karrawirra Pari in line with the Project Design Objectives and in a way that compliments and supports existing river uses and characteristics where necessary.</p>	0.04 M	●	Design Only	<ul style="list-style-type: none"> • Stage 1 - concept design, is nearing completion. Karna cultural advice is required.

New and Upgrade

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Project	Description	Q3 Review \$'M	Status	Stage	Status Update
Information Management					
New Teams Room Equipment	Purchase and installation of IT Equipment to enable online meeting (Teams) capability on Colonel Light Centre (CLC) meeting rooms.	0.04 M	●	Practical Completion	<ul style="list-style-type: none"> • Project complete with 3 additional meeting rooms fitted with online meeting capability.
Parking					
Replacement of UPark Car Park Management System	Replace and upgrade outdated hardware and software	0.13 M	●	Build/ Construct	<ul style="list-style-type: none"> • Procurement is complete, and Master Services contract is signed. Replacement of ageing hardware within the car parks is complete including Automatic Number Plate Recognition technology. Implementation of software components will now be completed including enhancements to central control room operations, intercoms and CCTV feeds, online booking and validated parking solutions.
Park Lands and Open Space					
Botanic Creek Catchment Water Courses Improvements	Improve stormwater quality and provide a water source to Rymill Lake	0.20 M	●	Build/ Construct	<ul style="list-style-type: none"> • Rehabilitation of Botanic Creek and installation of new Infrastructure to improve stormwater quality in the Creek. <ul style="list-style-type: none"> ○ Procurement for Design Services completed ○ Evaluation underway to select a Design Consultant.
Brown Hill Keswick Creek Stormwater Management Plan	Work with the Cities of Unley, Burnside, Mitcham and West Torrens to progress stormwater projects	0.20 M	●	Practical Completion	<ul style="list-style-type: none"> • Funding contribution only - to facilitate the implementation of the Brown Hill & Keswick Creeks Stormwater Management Plan 2016 across 5 Council areas.
City Dirt Master Plan (Detailed Design)	Following the endorsed Master Plan and concept design works undertaken in 2020/21 and 2021/22, deliver detailed design and updated cost estimates for key safety, accessibility and amenity improvements to the BMX facility in Park 20.	0.03 M	▲	Design Only	<ul style="list-style-type: none"> • City Dirt Masterplan design drawings are underway to consider the entire site. • Amber status reflects the construction budget, which is likely to be higher than available funding, and delays due to the Park 20 flood mitigation project.

New and Upgrade

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Project	Description	Q3 Review \$'M	Status	Stage	Status Update
Park Lands and Open Space					
Design and Delivery of Artificial Shading Canopy in Park 20 and Park 21W Playground	Council has made the decision on 9th August to implement artificial shading canopy and additional tree planting in both Princess Elizabeth Playground and the Glover Playground. In response to this decision, requesting a new capital project to conduct detailed design and then to implement artificial shading structure as well as additional tree planting in both playground	0.10 M	●	Build/ Construct	<ul style="list-style-type: none"> • Artificial shading for sandpit and play area is underway.
Dogs On Leash Signage	<p>Council Decision That Council: In order to protect much-welcomed native waterfowl:</p> <ol style="list-style-type: none"> 1. The area inside Victoria Park/Pakapakanthi (Park 16) that is known as the South-East Wetlands, be designated as 'Dogs on leash at all times.' 2. Asks administration to install appropriate signage at every entrance to the wetlands 3. Write to Kadaltilla asking them for advice in relation to the implementation of this strategy. 	0.02 M	●	Plan/ Design	<ul style="list-style-type: none"> • A review of dog management plan in the parklands to consider dogs on leads in the Southeast Parklands (Wetlands)
Hutt Road / Park Lands Trail Signalised Crossing	Installation of a new signalised pedestrian and cyclist activated crossing adjacent the Park Lands Trail on Hutt Road, to be delivered in conjunction with the Hutt Road Entry Statement Project	0.05 M	●	Design Only	<ul style="list-style-type: none"> • Detailed design of new traffic signal crossing for the Park Lands trail.
Installation of compliant handrailing to Weir 3 Footbridge	Improve access and safety across the Torrens River	0.15 M	●	Build/ Construct	<ul style="list-style-type: none"> • Contractor engaged. Works expected to be undertaken on site in April/May '23.

New and Upgrade

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Project	Description	Q3 Review \$'M	Status	Stage	Status Update
Park Lands and Open Space					
River Torrens / Karrawirra Pari Lake Earth Retaining Structure	Construction of retaining structures to stabilise the area near the University Footbridge	0.94 M	●	Build/ Construct	<ul style="list-style-type: none"> Contractor engaged. Works set to commence on site in April 2023 with a targeted completion before the end of the June 2023.
Skate Park CCTV and Greening (LRCI)	Improve safety and user amenity of the City Skate Park by installing CCTV and greening aspects.	0.28 M	●	Build/ Construct	<ul style="list-style-type: none"> Awaiting network update to upgrade cameras to final standard.
Smart Irrigation of Park Lands Project	Implement smart irrigation systems to more accurately dispense water in our Park lands at a reduced cost	0.05 M	●	Build/ Construct	<ul style="list-style-type: none"> All materials have been procured and installation of the smart irrigation has commenced, final installation for this stage will be completed by Q4. SA Water are installing sensor modules and we are experiencing a small delay, this delay will not affect final completion date of Q4
Planning, Building and Heritage					
Town Hall Complex Improvements	Investigate opportunities to improve community access to the Town Hall.	0.01 M	●	On Hold	<ul style="list-style-type: none"> Scope of works being determined with Adelaide Town Hall.
Property Management and Development					
Adelaide Cricket Club - New Security Screens	Installation of new security screens at Adelaide Cricket Club Clubroom - Park 23 (Leased Property).	0.04 M	●	Build/ Construct	<ul style="list-style-type: none"> Construction commenced due for completion by early May 2023
Central Market Arcade Options	Progress the Central Market Arcade Redevelopment with project development partner, ICD Property.	0.65 M	●	Build/ Construct	<ul style="list-style-type: none"> ICD Property through its builder, Multiplex, commenced works on-site in June 2022 with demolition of the eastern portion of the site together with service relocations and interim access arrangements for the Sir Samuel Way building. Site preparatory works are continuing to separate the Central Market Arcade and Central Market buildings ahead of staged demolition. Site hoardings have been erected within the Eastern Roadway with signage also installed to Grote and Gouger Streets. These works have sought to carefully mitigate the impact on the Central Market and market district requiring a staged approach to balance the needs of local trade.

New and Upgrade

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Project	Description	Q3 Review \$'M	Status	Stage	Status Update
Park Lands and Open Space					
CLC - Security Door installations on all levels	Installation of security doors on all levels of the Colonel Light Centre Building	0.04 M	●	Practical Completion	<ul style="list-style-type: none"> • Project created and delivered in Q3 due to security concerns
Resource Recovery and Waste Management					
Resource Recovery Strategy & Action Plan 2020-2028	Implement the Strategy and Action Plan to improve the management of organics, recycling and waste.	0.21 M	▲	Plan/ Design	<ul style="list-style-type: none"> • Infrastructure to support resource recovery in Rundle Mall has been delivered. • Street Furniture Suite Review for 3-bin Resource Recovery Option and Circular Economy Play space design works underway.
Sports and Recreation					
Mini Golf within North Adelaide Golf Course	Subject to engagement and business case development, construct a fairway style mini golf course	0.05 M	▲	Plan/ Design	<ul style="list-style-type: none"> • Project is dependent on Kaurna consultation which is being progressed. Business case development is complete pending further input from consultation and is planned for presentation to Council early 2023. • Overall Amber due to uncertainty from stakeholders.
New Golf Cart at North Adelaide Golf Course	Purchase a new cart with a tray to be used to transport staff and equipment/food/beverage in and around the golf course particularly between par 3 and Pro Shop. Staff relied on a Golf Australia cart. They have now moved their offices so it can no longer be accessed.	0.02 M	●	Practical Completion	<ul style="list-style-type: none"> • Additional Golf Cart has been purchased and is operational.
North Adelaide Golf Course Coaching Area Safety Upgrade	Following concerns raised regarding balls going onto and across Strangways Terrace alternate options for the coaching area have been reviewed. Change the existing area for coaching from long game play to short game was considered the most beneficial. This will result in the development of a new practice green and chipping green/facility.	0.14 M	●	Build/ Construct	<ul style="list-style-type: none"> • Project involves construction of a fit for purpose Golf coaching and practice facility on Possum Park / Pirltawardli (Park 1). • Construction has commenced, completion is forecast to occur late April with opening of facility to public in late May. This allows 1 month for the grow-in period for the turf to establish before opening.

New and Upgrade

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Project	Description	Q3 Review \$'M	Status	Stage	Status Update
Streets and Transportation					
Field Street Streetscape Upgrade (Construction)	Streetscape upgrade of Field Street to increase overall amenity through increasing footpath widths, improving pedestrian facilities, calming vehicular traffic, installing new street trees and providing increased outdoor dining opportunities.	0.05 M	●	On Hold	<ul style="list-style-type: none"> Detailed design for Field Street completed Project ready once endorsed by Council to proceed with project.
Flinders Street Indented Accessible Car Park	Provide compliant accessible car parking outside Hendercare	0.10 M	●	Build/ Construct	<ul style="list-style-type: none"> Contract has been awarded. Works to be completed this Financial Year
Flinders Street Pedestrian Crossing Improvements (Adjacent Pilgrim Lane)	Improved pedestrian crossing facilities on Flinders Street at the Pilgrim Lane crossing through installing kerb protuberances and increasing the pedestrian refuge size (Council decision ID 19708 – 8 Oct 2019)	0.01 M	▲	Design Only	<ul style="list-style-type: none"> Project contingent on decisions regarding the East West Bikeway, guidance from Council will be sought.
Flinders Street Streetscape Improvements and Greening	Investigate and develop a concept design from Pulteney Street to Hutt Street	0.06 M	●	Design Only	<ul style="list-style-type: none"> Flinders Street concept options reviewed - next steps will be to table as part of Annual Business Plan & Budget for 2023/24
Frome Street Footpath Upgrades	Continue the whole of street approach to the flagstone pavers along Frome Street between North Terrace and Rundle Street, in conjunction with the North - South Bikeway	0.00 M	●	Plan/ Design	<ul style="list-style-type: none"> Upgrade of Frome Street's footpaths between North Terrace and Rundle Street to be delivered in conjunction with the North/South Bikeway.
Hindley Street	Continuation of the Hindley Street Project, to include parklets and planter boxes.	0.06 M	●	Practical Completion	<ul style="list-style-type: none"> Works completed and handover to assets has occurred ready for capitalisation.

New and Upgrade

Legend

- ◆ indicates that the project is no longer on track or budget.
- ▲ indicates that the project has risks that are being managed and may exceed budget or time.
- indicates that the project timeline, delivery and budget are on track

Project	Description	Q3 Review \$'M	Status	Stage	Status Update
Streets and Transportation					
Hutt Street & South Terrace Stormwater Improvements	Investigate and develop a concept for the design of stormwater improvements	0.07 M	●	Design Only	<ul style="list-style-type: none"> • Consultant has been engaged to undertake investigation and design works
Kingston Terrace East Stormwater Improvements	Investigate and design Stormwater Improvements	0.02 M	●	Design Only	<ul style="list-style-type: none"> • Kingston Terrace concept options reviewed - next steps will be to table as part of Annual Business Plan & Budget for 2023/24
Lighting and Electrical New/Upgrade works	Continuation of Lighting and Electrical New/Upgrade Project	0.03 M	●	Build/ Construct	<ul style="list-style-type: none"> • Dawkins Place underway, expected completion in May 2023 • Projects Completed <ul style="list-style-type: none"> ○ Kingston Terrace ○ Princess Street
Main Street Revitalisation Projects - Improvement plans and Activation plan	Main Street revitalisation projects - key priority areas Hutt, Hindley, Melbourne and O'Connell Streets. This project focuses on the master plans for each street - including the updating of Asset Management Plans, Adelaide Design Manual, activation plans etc.	0.02 M	●	Plan/ Design	<ul style="list-style-type: none"> • Main Streets Concept Designs will be presented through a workshop with Council to help inform the Council Report on the proposed designs and recommendations for the Main Streets Revitalisation Projects.
North Adelaide Stormwater Improvement	Concept design works to reduce flood risks in North Adelaide	0.03 M	●	Plan/ Design	<ul style="list-style-type: none"> • Modelling and investigation of the current capacity of stormwater at catchment 13 is complete. The concept design will be continued in 23-24 financial year.

New and Upgrade

Legend

- ◆ indicates that the project is no longer on track or budget.
- ▲ indicates that the project has risks that are being managed and may exceed budget or time.
- indicates that the project timeline, delivery and budget are on track

Project	Description	Q3 Review \$'M	Status	Stage	Status Update
Streets and Transportation					
Smart Irrigation of Streetscapes Project	Implement smart irrigation systems to more accurately dispense water in our Streets at a reduced cost	0.05 M	●	Build/ Construct	<ul style="list-style-type: none"> Phase 1 materials purchased and installation of the smart irrigation has commenced - 10 streets installed and operational. Additional installations to be identified in January 2023 and finalised by Q4
Stafford Street Public Lighting Upgrade	Installation of new public lighting on Stafford Street, to ensure public lighting levels are maintained following decommissioning of private lighting. These works are considered business critical to ensure pedestrian and vehicle safety.	0.03 M	●	Design Only	<ul style="list-style-type: none"> Consideration of Lighting in Stafford Street and Laneway for safety following the demolition of a building which provided this essential lighting to the street
Stephens Street and Stephens Place Upgrade	Investigate and commence design works to improve pedestrian access, street amenity and traffic calming	0.00 M	●	Design Only	<ul style="list-style-type: none"> Stephens Street concept options reviewed - next steps will be to table as part of Annual Business Plan & Budget for 2023/24
Support for CBD Greening*	CoA proposes to install 15-25 kerb inlets (Water Sensitive Urban Design) connected to porous wells into kerb and soil near existing street trees within our hottest CBD streets.	0.04 M	▲	Plan/ Design	<ul style="list-style-type: none"> Project funding (100% grant funded) to be reallocated to other city greening infrastructure at the request of funding partner.
Traffic Signal safety upgrades (Lot 14 Gate 9, Pulteney St/South Tce, Vic Sq/Wakefield St)	Deliver pedestrian safety improvements to traffic lights at various locations.	0.04 M	●	Build/ Construct	<ul style="list-style-type: none"> Frome Street/Lot 14 signals works completed. <u>Wakefield Street/Victoria Square</u> - Works to cut some bicycle detector loops. Works to be scheduled in. <u>Pulteney Street/South Terrace</u> - Minor line marking changes and updated signals program. Awaiting on the program from Traffic Management Centre
Wakefield Street Improvements	Undertake concept and detailed design works for potential streetscape enhancements, including greening, improved pedestrian crossings and undergrounding of powerlines	0.12 M	●	Design Only	<ul style="list-style-type: none"> Wakefield Street Concept Options to be tabled with Council for the business plan and budget for 2023/24. Stakeholder Engagement to follow after Council endorsement.
West Pallant Project Street Lighting	Install new CoA public lighting (in conjunction with West Pallant Renewal Project)	0.01 M	●	Design Only	<ul style="list-style-type: none"> In early concept phase and includes investigation of undergrounding electrical infrastructure and civil works extent.

* Grant funding associated with project

Renewals

Renewals are works of a capital nature that are replacing an existing asset like for like, or like for modern equivalent.

Quarter Summary

Progress has been made across all asset classes for Renewals in the third quarter, resulting in 88% of the 2022-23 program currently committed.

- 21 projects have achieved practical completion this quarter.
- Approaches to market for significant projects including Adelaide Town Hall conservation works, Francis Street stormwater renewal and Park 21 Veale Gardens reticulated creek renewal, are expected in the next quarter.
- A substantial number of projects are forecasting completion in the final quarter.

Movement of projects into and out of the Renewals program has resulted in an increase in the overall number of projects by 62. This movement is reflected below:

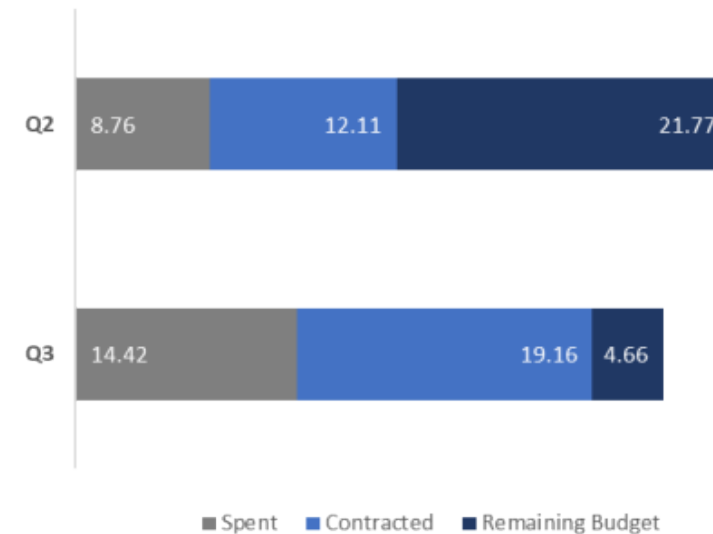
- 2 projects deferred to future years
- 12 projects cancelled or charges reversed as not capital spend
- 76 new projects brought into the program including 63 design projects

Expenditure Summary :

The annual forecast expenditure has decreased by \$4.4M from the approved 2022/23 Quarter 2 budget of \$42.64M to a revised budget of \$38.24M. This is due to \$4.4M of savings being released where funds will not be expended this year.

\$14.42M has been spent to date and \$19.16M has been contracted across asset renewal projects, resulting in 88% of the 2022/23 program currently committed.

2022/23 Expenditure Summary (\$ Millions)



Renewals

The following tables provide further details on each asset renewal including recently completed works.

Asset Class	Description	Total Projects	Design Only	Plan/ Design	Build/ Construct	On Hold	Practical Completion	Recently Completed Works
Bridges	Investment in the Council's bridge infrastructure to ensure accessible and safe movement throughout the City for residents, visitors and the public	6	2	3	1			
Buildings	General building renewals of ACC Corporation facilities	56	7	7	18		24	<ul style="list-style-type: none"> ✓ Installation of Reflux Valves at Southwest Sewer Connection ✓ Aquatic Centre - Boiler and Steam Room ✓ Adelaide Aquatic Centre Sauna and Colonel Light Centre Turbo ✓ LRD workshops LED Renewal ✓ Carpet Renewal - North Adelaide Golf Course ✓ ATH - Renewal of Failed Compressor ✓ Town Hall Auditorium furniture Renewal ✓ Installation of Reflux Valves at Southeast Sewer Connection ✓ Installation of Reflux Valves at Northeast Sewer Connection ✓ CLC Minor Works - Teams Rooms ✓ Renewal of Internal Components of 2 Exeloo Toilets ✓ Provision of Roof Safety System to Gouger Street Tower Roof
ICT Renewals	Renewal of computer systems, communication systems, software and hardware owned, used or licensed by the Council for the purposes of information management	7			5		2	<ul style="list-style-type: none"> ✓ Telecommunication Systems 22-23
Lighting and Electrical	Lighting and Electrical renewals to support a safe, secure and continuous service	19	4	2	9		4	
Park Lands Assets	Ensures that landscape features and green infrastructure located within our Park Lands are actively managed giving consideration to legislative requirements, environmental performance, community expectation and safety	13	1	1	10		1	

Renewals

Asset Class	Description	Total Projects	Design Only	Plan/ Design	Build/ Construct	On Hold	Practical Completion	Recently Completed Works
Plant and Fleet	Replacement of major plants and fleet assets to ensure safe and sustainable services by optimising the use of our plant and fleet assets	6			5		1	
Traffic Signal	Investment in Traffic Signal infrastructure to ensure accessible and safe movement throughout the City	3	1		2			
Transport	Essential roadworks to ensure we continue to provide a safe, efficient and accessible road and pathway network	144	66	25	30		23	<ul style="list-style-type: none"> ✓ Footpath Renewal - Strangways Terrace - Gibbon Place to Mills Terrace ✓ Road Regrading - Park 17 - Access Road and Car Park - Hutt Road to Dead End ✓ Leigh Street Footpath Rehabilitation ✓ Footpath Renewal - Barnard Street - Mills Terrace to #155 ✓ Footpath Renewal - North Terrace - Adelaide Casino to Adelaide Convention Centre ✓ Footpath Renewal - King William Street - Carrington Street to Halifax Street ✓ Footpath Renewal - Park 12 ✓ Footpath Renewal - Park 17 ✓ Palmer Gardens Footpath (Brougham Pl to Penn. Tce)
Urban Elements	Program of renewal works to ensure the provision of safe, accessible, clean and well-maintained Urban Elements suite of assets for delivering the quality services to the community	45	12	2	20		11	<ul style="list-style-type: none"> ✓ Centennial Clock - Hutt Street restoration ✓ Piltawodli Memorial - Park 1 - restoration ✓ Accelerated Rundle Mall Fountain - repainting and refurbishment ✓ Anchor & Boat masts Park 1 ✓ Okunoin Doro Lantern Himeji Garden ✓ Christmas Tree Decorations Renewal
Water Infrastructure	Program of works dedicated to renewal of various water infrastructure asset components	16	5	2	4		5	

Renewals

Top 5 projects (listed in order of budget spend) are provided in the table below.

Legend

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Project	Q3 Review \$'M	Status	Stage	Status Update
Currie-Grenfell Strategic Rehabilitation Project	3.47 M	●	Build/ Construct	<ul style="list-style-type: none"> • Road pavement works expected to be undertaken in April and May.
Plant and Fleet Replacement Program	2.95 M	●	Build/ Construct	<ul style="list-style-type: none"> • All purchase commitments have been placed for the Plant and Fleet replacement program. Suppliers of Plant and Equipment have reported very long lead times hence all orders were placed by end August 2022. In December 2022 providers indicated some lead times greater than 12 months. If we are unable to have ordered equipment delivered prior to End of Financial Year we will look to bring forward items from the rolling replacement program to ensure budget requirements are met.
Traffic Signals 22-23	2.20 M	●	Build/ Construct	<ul style="list-style-type: none"> • This Project is for the rolling renewal of City of Adelaide aging Traffic Signals infrastructure. • Works has progressed with the majority of the program completed and the remainder is on track for completion by June 30 2023. • Remaining intersection to be upgraded – <ul style="list-style-type: none"> ○ Pulteney Street/Halifax Street to be completed by the end of April. ○ Grenfell Street/Gawler Place to commence in May and completed by the end of June.
CCTV Network Renewal and Compliance Program	1.97 M	▲	Plan/ Design	<ul style="list-style-type: none"> • Design of Security Access Control is now progressing much further. System design is under review and the server for the Gallagher software is installed. • The recent appointment of Security Coordinator role is now enabling progress with CSIM Design. Operational, alarm and workflow design review are progressing.
Road Renewal Program	1.54 M	●	Build/ Construct	<ul style="list-style-type: none"> • Working through individual roads to be delivered under this program.



Strategic Projects

Strategic Projects

The following tables provides a financial summary of Strategic Projects

Project	2022-23 Budget					Budget Change Driver
	Adopted Budget \$'M	Q1 Review \$'M	Q2 Review \$'M	Q3 Review \$'M	Q3 Review Changes \$'M	
88 O'Connell Project	0.05	0.05	0.05	0.05	-	
ADLocal (Small Business Promotion Campaign)	-	-	0.14	0.14	-	
Adelaide Zero Project	0.03	0.03	0.03	0.16	0.13	Council decision
Carbon Neutral UPark Investment	0.03	0.03	0.03	0.03	-	
City Activation (Splash)	0.71	0.71	0.71	0.71	-	
Climate Risk Infrastructure Exposure Actions	0.61	0.61	0.61	0.61	-	
Community Civic Education Program – Trial	0.08	0.08	0.08	0.08	-	
CreaTech*	-	-	0.30	0.30	-	
Cultural Mapping of the Adelaide Park Lands	0.05	0.05	0.05	0.05	-	
Cycling Strategy	0.06	0.06	0.06	0.06	-	
Deliver next generation Adelaide Free Wi-Fi network as part of the Adelaide City Deal*	1.97	1.97	1.97	1.97	-	
Destination Adelaide promotion	0.30	0.30	0.30	0.30	-	
Develop Conservation Management Plans for Council's Heritage Assets	0.2	0.20	0.20	0.20	-	
Develop the City Plan*	0.10	0.10	0.10	0.10	-	
Digital Marketplace	-	-	0.22	0.22	-	
Historic and civic archive management	0.02	0.02	0.02	0.02	-	
Interstate and Intrastate Visitor attraction campaigns	0.25	0.25	0.25	0.25	-	
Mainstreets and Laneway Revitalisation Grants*	0.20	0.20	0.32	0.32	-	
Mainstreets Revitalisation	0.05	0.05	0.05	0.05	-	

Strategic Projects

The following tables provides a financial summary of Strategic Projects

Project	2022-23 Budget					Budget Change Driver
	Adopted Budget \$'M	Q1 Review \$'M	Q2 Review \$'M	Q3 Review \$'M	Q3 Review Changes \$'M	
Marketing for new and existing programs	-	-	0.18	0.18	-	
New Council Member Training	0.04	0.04	0.04	0.04	-	
Progress the Strategic Property Review	0.15	0.15	0.15	0.15	-	
Resilient Flood Planning*	3.10	3.10	3.10	3.10	-	
Resource Recovery Strategy & Action Plan 2020-2028	0.69	0.69	0.69	0.69	-	
Review Adelaide Oval Event Parking	0.03	0.03	0.03	0.03	-	
Shopfront Improvement Grants	-	-	0.88	0.88	-	
Sponsorship - city stimulus event funding	0.33	0.33	0.31	0.31	-	
Sponsorship - event expansion	0.50	0.50	0.50	0.50	-	
Sponsorship - major events	0.50	0.50	0.50	0.50	-	
Sponsorship - new events	0.24	0.24	0.16	0.16	-	
State Government Safety and Wellbeing Taskforce	0.04	0.04	0.04	0.04	-	
Underground of powerlines	0.30	0.30	0.30	0.30	-	
Vacant Tenancy Revitalisation	-	-	0.17	0.17	-	
Welcome Adelaide	0.15	0.15	0.15	0.15	-	
World Heritage listing bid for the City and Park Lands	0.05	0.05	0.05	0.05	-	
Previously Completed Projects						
Coordinate and deliver the 2022 Local Government General Election	0.46	0.46	0.46	0.46	-	
Total	11.29	11.29	13.2	13.33	0.13	

Strategic Projects

The following table provides highlights for each strategic project.

Project	Description	Q3 Review \$'M	Quarter 3 Update
Arts, Culture and Events			
City Activation (Splash)	Provide opportunities for the community and city users to connect through curated programs that attract people to the city	0.71	<ul style="list-style-type: none"> • East End Unleashed delivered. Post-event engagement underway with positive initial trader feedback. • Budgeting and planning for Winter activation program • Opportunity to review the East End Unleashed delivery model for 2024 event
Community Civic Education Program - Trial	Undertake a trial to provide information on the history of Council and the Adelaide Town Hall	0.08	<ul style="list-style-type: none"> • Building access is available to foyer, mezzanine, and the Atrium (events permitting), at all open hours, volunteer (Glenn) provides regular Town Hall tours for the general public (including replacement of lift) • Rotation of Sister City display in the foyer to reflect upcoming Sister-City milestone celebrations • External advice and information had been sought during Quarter 1 and Quarter 2 with youth education and Local Government bodies and investigations are continuing.
Historic and civic archive management	Ensure conservation and restoration of historical and cultural significant archival and civic collection items	0.02	<ul style="list-style-type: none"> • Digitisation of over 1,500 lantern slides have been completed and uploading to City of Adelaide's online Archives image gallery underway
Mainstreets Revitalisation	Develop comprehensive plans for place revitalisation of priority Mainstreets - Hindley Street, Hutt Street, Melbourne Street and O'Connell Street	0.05	<ul style="list-style-type: none"> • Hutt Street – Rediscover Hutt Street marketing campaign launched, Fringe events and leveraging activity, garden bed renewal completion • Melbourne Street – footpath extension finalised, seasonal mannequin installations, planter box renewals • Hindley Street – footpath extension report recommendations enacted, heritage lighting reinstated, ongoing engagement • O'Connell Street – Fashion Est retail activation, planter box replacement, ongoing engagement • Opportunity to transition to a Citywide Place Activation delivery model
Mainstreets and Laneway Revitalisation Grants	Grant program, in partnership with the State Government, for property and business owners to improvements to their frontages and/or street front outdoor dining areas, on key Mainstreets.	0.32	<ul style="list-style-type: none"> • Grant recipients were continued to be supported in delivering on their funding deliverables. • Projects include: New awning at Bread and Bone on Peel Street, and signage at the new Contour bike hub on Hutt Street operated by Penny Hospitality
CreaTech	CreaTech is a grant scheme for creative activations in partnership with the State Government, to attract and support Creative and Digital Industries in developing activations in the City	0.3	<ul style="list-style-type: none"> • Herding Caterpillars in 3D completed and acquitted. The Lord Mayor with the Hon. Andrew Minster MP launched The Cookie installed in Central Market and ArtOfficial Truth Machine in Rundle Place. Acquittal to State Government and project completion

Strategic Projects

Project	Description	Q3 Review \$'M	Quarter 3 Update
Community Planning and Development			
Cultural Mapping of the Adelaide Park Lands	Build knowledge and identify future education and reconciliation opportunities for our Park Lands in partnership with our Kurna community and external cultural heritage experts	0.05	<ul style="list-style-type: none"> Video interviews with eight Kurna Elders completed and webpage content and design development has commenced Need to re-engage with Kurna Yerta Aboriginal Corporation following change of board membership
Adelaide Zero Project	Work with Government, homelessness, health and housing organisations to achieve Functional Zero Rough Sleeping in the city	0.03	<ul style="list-style-type: none"> The Adelaide Zero Partnership agreement was signed by City of Adelaide and the Toward Home Alliance in March 2023 Increase in budget as a result of Council's decision to extend the Adelaide Zero Project to June 2024
Community Safety			
State Government Safety and Wellbeing Taskforce	Support the implementation of the taskforce recommendations, including investigating opportunities for safe public spaces for people to connect with culture and socialise	0.04	<ul style="list-style-type: none"> A Summer Response to support people from regional and remote communities who are vulnerable and sleeping in public spaces within the City of Adelaide was coordinated at Wirrarninthe / Park 23 from December 2022 to March 2023. The response was multi-agency, with City of Adelaide, Department of Human Services Outreach team, Toward Home Alliance, South Australia Police and Drug and Alcohol Services South Australia. City of Adelaide provided a small marquee, electricity, water, cleansing services and supported a BBQ at the site via a Quick Response Grant Funding was not fully expended and attendance at the site in Park 23 was low. A report on the Summer Response tabled at the Safety and Wellbeing Taskforce meeting on 4 April 2023. A further Task Force action around amenities in the Park Lands to support cultural practices, events etc has not commenced
Economic Planning and Growth			
Deliver next generation Adelaide Free Wi-Fi network as part of the Adelaide City Deal	Ensure coverage of key areas and replace all underperforming meshed based access points with high-speed fibre optics	1.97	<ul style="list-style-type: none"> The roll out of the next generation of the Adelaide Free Wi-Fi network is well underway, with a total of 151 access points installed, with the remaining access points scheduled for completion by June 2023
Destination Adelaide promotion	Promote Adelaide as a destination to work, invest, study and live	0.3	<ul style="list-style-type: none"> Stage 1 included regional SA TV advertising campaign complemented by a tactical digital campaign targeting metro and regional SA audiences with more than 2 million impressions and 25,500 clicks. Opportunity to collaborate with AEDA's stakeholders to leverage projects with visitation outcomes. These are currently being investigated to integrate into the Destination Adelaide project.

Strategic Projects

Project	Description	Q3 Review \$'M	Quarter 3 Update
Economic Planning and Growth			
Interstate and Intradate Visitor attraction campaigns	Work collaboratively with businesses to increase hotel stays in the city	0.25	<ul style="list-style-type: none"> Proposals evaluated from multiple tourism partners to promote to interstate and intrastate audiences. In final negotiation stage to run a campaign with Trip Advisor in May and June 2023, leveraging South Australian Tourism Commission's investment
Sponsorship - new events	Attract and support new events/festivals	0.16	<ul style="list-style-type: none"> The Strategic Events Fund closed for submissions on 31 March 2023. 9 applications were received in the New Events category 4 events have concluded to date 1 applicant successfully acquitted in Quarter 3. Despite in excess of 60 enquires for funding across both categories of the Strategic Events fund, these have not all translated to applications for funding Total budget is forecasted to be underspent
Sponsorship - major events	Support the growth of city based major events / festivals.	0.5	<ul style="list-style-type: none"> Contract negotiation and execution has continued throughout Quarter 3. 13 events have concluded to date. 6 applicants successfully acquitted in Quarter 3. The 2023/24 Events and Festivals sponsorship program opened for submissions on 20 March 2023. <i>Council, at its meeting on 28 June 2022, approved pre-committments totalling \$1,535,000 from the proposed 2023/24 sponsorship budget to events entering into the second year of a 3-year funding arrangement. This means there is only \$219,000 available for potential applicants for the 2023/24 funding round</i> It is anticipated the round will be oversubscribed

Strategic Projects

Project	Description	Q3 Review \$'M	Quarter 3 Update
Economic Planning and Growth			
Sponsorship - event expansion	Support the growth and expansion of existing city based events / festivals	0.5	<ul style="list-style-type: none"> The Strategic Events Fund closed for submissions on 31 March 2023. 16 applications were received in the Expansion of Existing Events category 9 events have concluded to date 1 applicant successfully acquitted in Quarter 3 Despite in excess of 60 enquires for funding across both categories of the Strategic Events fund, these have not all translated to applications for funding Total budget is forecasted to be underspent
Sponsorship - city stimulus event funding	Support the growth and expansion of existing city based events / festivals	0.31	<ul style="list-style-type: none"> Project completed
Welcome Adelaide	Support growth of businesses and attract new workers to the city	0.15	<ul style="list-style-type: none"> Feedback has been positive from businesses previously supported and the program is continuing to be popular with bags provided to an additional 595 employees from firms including Canva, Deloitte, Elmtek, Lot Fourteen tenants (including 11point2, Commonwealth Bank of Australia, RS Digital & Salesforce), MyBudget, Nova Systems, Tantalus South, TRYP By Wyndham and Vibe Hotel Adelaide Marketing collateral is being re-designed to improve the look and experience for the employees receiving the Welcome Packs
ADLocal (Small Business Promotion Campaign)	ADLocal small business promotion campaign	0.14	<ul style="list-style-type: none"> 377 small businesses now included in the ADLocal campaign to date resulting in almost 10,000 landing page views plus additional page views for users clicking through to the stories. The campaign has achieved 607,000 video views to date. Content developed both within the ADLocal campaign and more broadly to profile city businesses and to inspire visitation.
Shopfront Improvement Grants	A Shopfront Improvement Grant scheme grant of up to \$10,000 in value with a co-contribution of 20% from the applicant (\$700k).	0.88	<ul style="list-style-type: none"> A total of 74 projects have been completed to date, 12 businesses have withdrawn and 50 projects are yet to be finalised

Strategic Projects

Project	Description	Q3 Review \$'M	Quarter 3 Update
Economic Planning and Growth			
Digital Marketplace	Fast track the Digital Marketplace delivered by AEDA (\$250k) subject to a briefing to elected members.	0.22	<ul style="list-style-type: none"> ByADL has grown to more than 80 city retailers with more registered to be part of the platform that are still yet to add products / integrate with their own website. The website has had more than 100,000 views in its first 4 months since launch Marketing has now shifted from a brand awareness objective to focus more on both businesses and products listed There is an opportunity to grow the platform to more than 100 businesses in the next quarter and greatly increase product range to attract more users and ultimately sales There is an opportunity to now use more ecommerce marketing strategies such as Google merchant and retargeting at a product level
Marketing for new and existing programs	Additional promotion for the Council's subsidiaries to promote new and existing programs	0.18	<ul style="list-style-type: none"> The \$30 Eats Christmas Edition concluded on 1 February 2023. Over 34,000 unique entries went in the draw to win a voucher to redeem at one of 161 participating businesses. 54% of vouchers were redeemed with \$119,547 total spend at participating businesses. There was 40% uptake of the additional Rundle Mall voucher offered to the first 200 people who spent \$150+ Brochure with overview of city offerings targeted to students produced for O'Week events Evergreen city promotional video produced for use on internal and external channels and by stakeholders looking for footage to promote the city offering Future activity in this project line includes optimising digital media channels for a customer central approach The digital channel optimisation is scoped but further opportunities for optimisation will be explored as part of this project to be considered for implementation beyond this project
Vacant Tenancy Revitalisation	A program which gives opportunity for property owners and artists to creatively transform vacant shopfronts	0.17	<ul style="list-style-type: none"> <u>91 Hindley Street</u> – Barry Magazinovic 's installation (installed in August and still in situ as no request to remove it yet) Raised awareness of initiative with six agents regarding eight properties. No agents have taken up the offer Artist Ash Badios submitted an Expression of Interest
Environmental Sustainability			
Resilient Flood Planning	Implementing flood mapping component of Climate Change Action Plan	3.1	<ul style="list-style-type: none"> Contractors for Stage 1 works have commenced onsite which includes a stormwater data survey/ visual inspection and condition assessment Project team has commenced works on Stage 2 which includes the development of a draft Stormwater Management Plan in consultation with Stormwater Management Authority and Green Adelaide

Strategic Projects

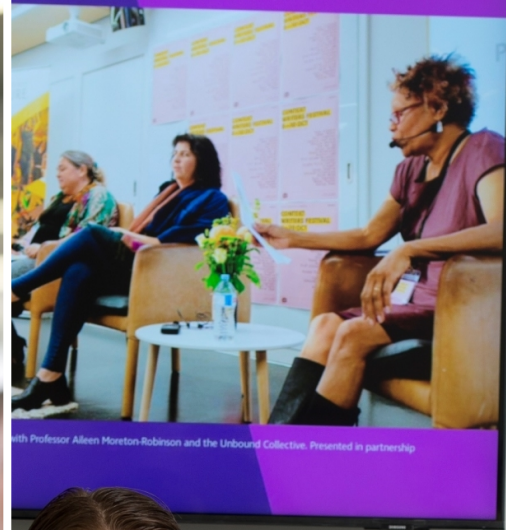
Project	Description	Q3 Review \$'M	Quarter 3 Update
Environmental Sustainability			
Climate Risk Infrastructure Exposure Actions	Implement action plans to support Climate Change Adaptation	0.61	<ul style="list-style-type: none"> Climate Risk Infrastructure Exposure Actions are progressing, the street tree audit is complete, and the park lands tree audit, urban greening strategy, building climate resilience assessments, and integrating climate risk assessments are underway.
Corporate Services			
New Council Member Training	Support mandatory and necessary training for all Council Members following the November 2022 Local Government Elections	0.04	<ul style="list-style-type: none"> Council Members have completed five of the six training modules. Quarter 4 will include a session on the Behavioural Management Standard.
Parking			
Carbon Neutral UPark Investment	Offer a unique carbon offset parking option for our community and offset Greenhouse Gas emissions	0.03	<ul style="list-style-type: none"> Tandem Energy have completed study and delivered report. As an action in the Climate Action Plan, the Carbon Neutral UPark Product will be included in an update on this project by the Low Carbon and Circular Economy team scheduled for a City Planning, Development and Business Affairs Committee Workshop on 4 April. The purpose of the workshop is to give the new Council an opportunity to discuss and provide input on the Plan. The final report/Action Plan will be taken back to the Committee (for recommendation to Council for adoption) on 2 May 2023, with the report being presented to Council on 9 May 2023. The engagement feedback report will contain an update on the actions already endorsed and underway, including the UPark carbon neutral service. This will be an opportunity for Council to discuss the certification and use of offsets
Review Adelaide Oval Event Parking	Review the effectiveness and outcomes of the Adelaide Oval Event Parking system	0.03	<ul style="list-style-type: none"> Review to be completed in May 2023.

Strategic Projects

Project	Description	Q3 Review \$'M	Quarter 3 Update
Planning Building and Heritage			
Develop the City Plan	Develop a plan for the growth and spatial development of our city over the next 10-15 years	0.1	<ul style="list-style-type: none"> Consultants to assist in delivering Phase 1 of the City Plan project have been engaged. Phase 1 focuses on targeted engagement to develop urban design scenarios for the city that can be use to engage with the community in future project phases. The timeframe for delivery of Phase 1 is a key driver for the City Plan project.
Develop Conservation Management Plans for Council's Heritage Assets	Progress the Heritage Strategy 2021-2036 to support heritage places and public assets	0.2	<ul style="list-style-type: none"> Stage 1 Conservation Management Plans currently being developed by Heritage Architect consultants, scheduled to be complete by end of financial year. Future Strategic Project budget bid put forward for 2023/24 BP&B to complete Stage 2 works.
World Heritage listing bid for the City and Park Lands	Provide support towards the World Heritage listing bid which is a multi-year project being delivered through a partnership with Traditional Owners, the State Government, councils in the Mount Lofty Ranges and the City of Adelaide	0.05	<ul style="list-style-type: none"> The World Heritage bid for the Adelaide Park Lands and City Layout, along with the rural settlement landscapes of the Mount Lofty Ranges received State Government support in February 2023 to progress the development of a Tentative List Submission. A priority to progress the World Heritage Tentative List Submission is a governance framework for the bid development and meaningful engagement with First Nations people.
Property Management and Development			
88 O'Connell Project	Deliver 88 O'Connell project in North Adelaide including 164 apartments, retail, commercial and open space	0.05	<ul style="list-style-type: none"> Construction is continuing at 88 O'Connell. Formwork, reinforcement, and concrete being placed for columns across the site. Apartment sales and pre-leasing of commercial tenancies are progressing. The redevelopment will act as a catalyst for the O'Connell Street precinct.
Progress the Strategic Property Review	Implement site redevelopment, disposal and acquisition investigations including 211 Pirie Street site, former Bus Station site and Dunn Street car park	0.15	<ul style="list-style-type: none"> The former Bus Station Site EOI evaluation process was completed in late 2022 with the results being the subject of Council consideration. All twenty of the Whitmore Square apartments have settled with 13 apartments sold as affordable housing to eligible purchasers in accordance with the State Government's HomeSeeker program. NEXTDC will commence construction of its data centre during 2023. An update on the Strategic Property Action Plan will be presented to Council by mid 2023. An update to the Strategic Property Action Plan will consider emerging opportunities within Council's property portfolio.

Strategic Projects

Project	Description	Q2 Review \$'M	Quarter 2 Update
Resource Recovery and Waste Management			
Resource Recovery Strategy & Action Plan 2020-2028	Implement the Strategy and Action Plan to improve the management of organics, recycling and waste.	0.69	<ul style="list-style-type: none"> Resource recovery educational resources have been developed and will go live on City of Adelaide's website in Quarter 4. A review of resource recovery policies is underway. City of Adelaide supported Green Industries SA with the distribution of translated community and business information regarding the single-use plastic bans during March 2023. Monitoring of the Rundle Mall public place recycling stations continues with a series of educational programs and business incentives. Opportunities identified through the resource recovery policy review can inform amendments to the current Resource Recovery Strategy 2020-2028.
Streets and Transportation			
Cycling Strategy	Implement the cycling strategy to improve and increase cycling opportunities in the city.	0.06	<ul style="list-style-type: none"> The Cycling Strategy will form part of a broader integrated transport strategy, planned to commence in 2023/24, subject to approval within Business Plan and Budget.
Underground of powerlines	Investigate and pilot a scheme for the undergrounding of power lines in small residential streets.	0.3	<ul style="list-style-type: none"> Detailed design and consultation with South Australian Power Networks for the West Pallant Street Powerline Undergrounding Project is progressing, with construction scheduled to be complete in 2023/24.



Financial Statements

Uniform Presentation of Finances

	2022-23 YTD Actuals	2022-23 YTD Budget	Variance	Full Year 2022-23 Budget	2022-23 Q1 Review	2022-23 Q2 Review	2022-23 Q3 Review	Variance
Income	191,011	189,930	1,080	213,446	213,446	213,446	213,446	-
less Expenses	(151,360)	(159,731)	8,371	(213,359)	(213,359)	(213,359)	(213,359)	-
Operating Surplus / (Deficit) before Capital Amounts	39,651	30,200	9,451	87	87	87	87	-
less Net Outlays on Existing Assets								
Net Capital Expenditure on Renewal & Replacement of Existing Assets	(17,699)	(12,820)	(4,879)	(46,889)	(53,447)	(50,114)	(45,201)	4,913
Add back Depreciation, Amortisation and Impairment	41,890	42,853	(963)	57,264	57,264	57,264	54,864	(2,400)
Add back Proceeds from Sale of Replaced Assets	723	809	(86)	971	971	971	971	0
Net Outlays on Existing Assets	24,914	30,842	(5,928)	11,346	4,788	8,121	10,634	2,513
less Net Outlays on New and Upgraded Assets								
Net Capital Expenditure on New and Upgraded Assets	(16,802)	(7,842)	(8,960)	(53,136)	(52,739)	(44,155)	(26,441)	17,714
less Amounts received specifically for New and Upgraded Assets	2,513	230	2,283	14,932	22,622	11,535	11,749	214
less Proceeds from Sale of Assets	6,685	6,685	0	6,793	6,793	6,685	6,685	0
Net Outlays on New and Upgraded Assets	(7,604)	(927)	(6,676)	(31,411)	(23,324)	(25,935)	(8,007)	17,928
Net Lending / (Borrowing) for the Financial Year	56,961	60,115	(3,154)	(19,978)	(18,448)	(17,727)	2,714	20,441

The Uniform Presentation of Finances provides a breakdown of the key variances in operations, net outlays on existing assets and net outlays on new and upgraded assets between the year to date Actuals and Original Budget.

2022-23 Quarter 3 Financial Result (YTD Actuals)

- The year-to-date operating position as at 31 March 2023 is an operating surplus of \$39.7 million, an increase of \$9.5 million compared to budget of \$30.2 million.

a) Total operating income of \$191.0 million

b) Total operating expenditure of \$151.4 million

This positive increase in operating surplus is predominantly as a result of lower employee expenses of \$2.5 million, Supplies and Services \$3.7m largely driven by professional services, Grants and contributions paid \$1.2m, and favourable User Charges \$1.0m.

Year-to-date Capital expenditure of \$34.5 million for the period to 31 March 2023 is \$13.8 million higher than the budget of \$20.7 million. 98 projects have reached practical completion as at the end of Quarter 3.

- Council had zero borrowings and \$21.9 million in deposits as at 31 March 2023.

Proposed Quarter 3 Review

- The proposed quarter review continues to deliver an end of year operating surplus of \$87,000, which consists of:

a) Total estimated operating income of \$213.446 million.

b) Total estimated operating expenditure (including depreciation) of \$213.359 million.

Council set an additional savings target of \$4.8m. This quarter review proposes a further \$2.0m towards the achievement of this target.

- Capital expenditure for:

a) New and Upgrades revised expenditure of \$26.4 million.

b) Renewals revised expenditure of \$45.2 million.

Net changes due to retiming projects into 2023-24 of \$17.8m and other adjustments of \$4.8m results in a decrease in capital expenditure of \$22.6 million.

- Recognition of grant funding to support capital expenditure on new/upgraded assets has increased by \$0.2 million as a result of the timing of receipts of grants.
- The above changes result in a decrease of \$28.0m to Council's forecasted borrowings as at 30 June 2023 to \$9.9million.

Operating program

Item Explanation	Quarter 2 Review \$'000	Quarter 3 Review \$'000	Adjustment \$'000
Adelaide Zero An increase as a result of Council's decision to Extend the Adelaide Zero Project to June 2024	(30)	(157)	(127)
Employee Expense An increase in employee expenses identified through Salary Enterprise Bargaining Agreement negotiations.	(73,795)	(74,420)	(445)
Adelaide Town Hall Operations Continued recovery of Adelaide Town Hall operations to pre-covid levels	1,583 (2,082)	2,083 (2,312)	500 (230)
Adelaide's New Year's Eve An increase as a result of Council's decision to provide the event free of charge.	(401)	(511)	(110)
Depreciation A reduction in depreciation expense as a result of a review of asset values, componentisation and useful lives.	(57,264)	(54,864)	2400
Budget Offset \$4.83m budget repair in the development of the 2022/23 Budget. A further \$1.988m has been identified towards this target.	2,005	17	(1,988)
Total Adjustment			0

Capital program

Item Explanation	Adopted Budget \$'000	Quarter 1 Review \$'000	Quarter 2 Review \$'000	Quarter 3 Review \$'000	Adjustment \$'000
Renewals Works of a capital nature that are replacing an existing asset like for like or like for modern equivalent.	40,837	44,414	42,645	38,238	(4,407)
New and Upgrades Works of a capital nature that are either introducing new assets or significantly upgrading existing assets. Usually by extending the footprint of an asset or increasing the level of service the asset provides.	13,702	13,564	11,314	6,467	(4,847)
Major Projects Significant works of a capital nature that are over the prudential limit, multi year or have significant grant funding being administered via a contractual deed.	36,203	38,924	30,496	17,123	(13,373)
Capital Program Management City of Adelaide resources applied to the delivery of the capital program.	9,284	9,284	9,814	9,814	-
Total Capital Expenditure	100,025	106,186	94,269	71,642	22,627

Financial Indicators

A range of financial indicators have been included to support Council’s strategic decision making by comparing the financial sustainability, asset sustainability, liquidity and capacity to respond in the context of the Long Term Financial Plan (LTFP).

The table below provides information on the key financial indicators, and how Council is performing against those indicators.

Financial Indicator	Explanation	Target	2022-23 Adopted	2022-23 Q1	2022-23 Q2	2022-23 Q3
Operating Surplus Ratio	Operating surplus as a percentage of operating revenue	0%-20%	0%	0%	0%	0%
Net Financial Liabilities	Financial liabilities as a percentage of operating income	Less than 80%	10%	5%	5%	-4%
Asset Sustainability Ratio	Expenditure on asset renewals as a percentage of forecast required expenditure in the asset management plans	90%-110%	90%	90%	97%	88%
Asset Test Ratio	Borrowings as a percentage of total saleable property assets	Maximum 50%	12%	8%	12%	3%
Interest Expense Ratio	Number of times General Rates Revenue (less Landscape Levy) can service the annual interest expense	Maximum 10%	1.3%	1.4%	0.4%	0.4%
Leverage Test Ratio	Total borrowings relative to General Rates Revenue (Less Landscape Levy)	Maximum 1.5 years	0.3	0.2	0.3	0.1
Cash Flow from Operations Ratio	Operating income as a percentage of Operating Expenditure plus expenditure on renewal/replacement of assets	Greater than 100%	107%	103%	102%	105%
Borrowings	Total borrowings	Within Prudential Limits (\$164.7M in 2022-23)	37.8	28.1	37.9	9.9
			24%	17%	23%	6%
Operating Position	Operating Income less Expenditure	\$2M - \$10M	0.1	0.1	0.1	0.1

Treasury Reporting

The tables below present the debt information as required by Council's Treasury Policy.

- Table 1 shows the borrowing facilities taken out by Council. Borrowings as at 31 March 2023 are \$0.0M.
- Table 2 provides the prudential limit ratios as outlined in Council's Treasury Policy.

Borrowings Facility	Available	Interest Type	Interest Rate	Borrowings Amount as at 31 March 2023	Change since previous report	Maturity Date	CAD Interest Rate
LGFA CAD 554	\$30m	Variable	4.85%	-	-	16/12/2023	4.85%
LGFA CAD 555	\$70m	Variable	4.85%	-	-	15/06/2033	4.85%

* Note CAD facilities are flexible and allows Council to convert all or part of it into a fixed rate interest only loan for a maximum of 5 years.

Prudential Limit Ratio	Comments	Limits	YTD Actual to Mar 2023
Interest Expense Ratio	Number of times annual General Rates Revenue (less Landscape Levy) can service the annual interest expense	Maximum 10%	0.02%
Leverage Test	Total borrowings relative to annual General Rates Revenue (Less Landscape Levy)	Max 1.5 years	0%
Asset Test	The percentage of total borrowings to Council's saleable property assets.	Max 50%	0%

Long Term Financial Plan

The City of Adelaide Long Term Financial Plan (LTFP) is a financial model of the organisations budget over a ten-year period, based on commitments and a range of assumptions.

Statement of Comprehensive Income														
\$'000s	2021-22 Actuals	2022-23 Budget	2022-23 Q1 Review	2022-23 Q2 Review	2022-23 Q3 Review	2023-24 Plan	2024-25 Plan	2025-26 Plan	2026-27 Plan	2027-28 Plan	2028-29 Plan	2029-30 Plan	2030-31 Plan	2031-32 Plan
Income														
Rates Revenues	121,350	123,661	124,619	124,619	124,619	131,302	136,036	142,619	147,618	152,791	157,994	163,215	168,609	174,350
Statutory Charges	10,208	11,896	11,896	11,896	11,896	12,384	12,706	13,024	13,349	13,683	14,011	14,334	14,663	15,015
User Charges	63,132	63,479	63,479	64,319	64,819	66,662	68,362	73,019	67,434	69,119	70,778	72,406	74,072	75,849
Grants, Subsidies and Contributions	9,375	10,907	10,907	9,787	9,787	3,964	4,056	3,818	3,913	4,011	4,108	4,202	4,299	4,402
Investment Income	341	70	70	150	150	1,306	160	164	168	173	177	181	185	189
Reimbursements	934	338	338	338	338	352	361	370	379	389	398	407	417	427
Other Income	366	3,095	2,137	2,336	1,836	1,912	1,961	2,010	2,061	2,112	2,163	2,213	2,264	2,318
Total Income	205,705	213,446	213,446	213,446	213,446	217,882	223,643	235,024	234,923	242,279	249,629	256,958	264,508	272,551
Expenses														
Employee Costs	69,092	74,745	74,745	73,795	74,240	77,248	79,604	82,031	80,032	82,512	85,067	87,701	90,505	93,488
Materials, Contracts & Other Expenses	77,791	78,844	78,844	81,378	83,333	80,572	82,656	85,365	84,204	86,309	88,380	90,413	92,493	94,712
Depreciation, Amortisation & Impairment	56,568	57,264	57,264	57,264	54,864	57,418	59,065	62,872	64,048	66,627	69,388	72,396	75,269	78,001
Finance Costs	1,277	2,506	2,506	922	922	1,769	1,656	1,033	618	835	835	835	835	835
Total Expenses	204,728	213,359	213,359	213,359	213,359	217,006	222,981	231,301	228,902	236,282	243,670	251,346	259,101	267,037
Operating Surplus / (Deficit)	977	87	87	87	87	876	662	3,723	6,020	5,997	5,958	5,612	5,407	5,514
Physical Resources Received Free of Charge	373	-	-	-	-	-	-	-	-	-	-	-	-	-
Asset Disposal & Fair Value Adjustments	(658)	2,020	2,020	475	475	1,000	(32,969)	9,700	10,000	-	-	-	-	-
Amounts Received Specifically for New or Upgraded Assets	3,411	14,932	22,622	11,535	10,047	9,501	-	-	-	-	-	-	-	-
Net Surplus / (Deficit)	4,103	17,038	24,728	12,096	10,609	11,376	(32,307)	13,423	16,020	5,997	5,958	5,612	5,407	5,514
Changes in Revaluation Surplus - I,PP&E	84,305	-	-	-	-	-	9,525	-	-	-	-	-	-	-
Net Actuarial Gains/(Loss) on Defined Benefit Plan	(206)	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Other Comprehensive Income	84,099	-	-	-	-	-	9,525	-	-	-	-	-	-	-
Total Comprehensive Income	88,202	17,038	24,728	12,096	10,609	11,376	(22,783)	13,423	16,020	5,997	5,958	5,612	5,407	5,514

Long Term Financial Plan

Statement of Financial Position														
\$'000s	2021-22 Actuals	2022-23 Budget	2022-23 Q1 Review	2022-23 Q2 Review	2022-23 Q3 Review	2023-24 Plan	2024-25 Plan	2025-26 Plan	2026-27 Plan	2027-28 Plan	2028-29 Plan	2029-30 Plan	2030-31 Plan	2031-32 Plan
ASSETS														
Current Assets														
Cash and Cash Equivalents	2,984	800	800	800	800	800	800	800	800	16,507	800	14,546	800	15,295
Trade & Other Receivables	15,774	17,468	16,210	16,210	16,210	61,958	18,063	18,978	18,969	19,563	20,155	20,747	21,356	22,006
Inventories	541	506	506	541	541	541	541	541	541	541	541	541	541	541
Non-Current Assets Held for Sale	5,965	-	5,965	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	25,264	18,774	23,481	17,551	17,551	63,299	19,404	20,319	20,310	36,610	21,496	35,834	22,697	37,842
Non-Current Assets														
Financial Assets	466	305	419	419	419	377	340	306	275	248	223	201	181	162
Equity Accounted Investments in Council Businesses	1,412	1,635	1,608	1,608	1,608	1,928	2,248	2,568	2,888	3,208	3,528	3,848	4,168	4,488
Investment Property	2,870	2,928	2,899	2,899	2,899	2,928	2,957	2,987	3,016	3,047	3,077	3,108	3,139	3,170
Infrastructure, Property, Plant & Equipment	1,906,716	1,874,106	1,951,019	1,943,721	1,923,494	1,958,781	1,970,617	1,960,768	1,949,493	1,954,527	1,972,492	1,960,352	1,985,752	1,964,718
Other Non-Current Assets		2,107	-	129	129	129	129	129	129	129	129	129	129	129
Non-Current Receivable	42,473	42,565	42,565	43,943	43,943	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	1,953,937	1,923,645	1,998,510	1,992,719	1,972,492	1,964,144	1,976,291	1,966,757	1,955,801	1,961,158	1,979,449	1,967,638	1,993,369	1,972,668
TOTAL ASSETS	1,979,201	1,942,419	2,021,991	2,010,269	1,990,042	2,027,442	1,995,695	1,987,076	1,976,112	1,997,768	2,000,945	2,003,471	2,016,066	2,010,510
LIABILITIES														
Current Liabilities														
Trade & Other Payables	24,286	25,873	26,143	17,950	27,212	20,348	21,917	22,708	22,540	22,825	24,521	25,931	28,849	30,888
Provisions	13,605	13,858	13,877	14,149	14,149	14,574	15,011	15,446	15,910	16,403	16,911	17,436	17,993	18,587
Borrowings (Lease Liability)	4,842	4,877	4,877	4,877	4,877	5,066	5,142	5,264	4,649	5,066	5,066	5,066	5,066	5,066
Total Current Liabilities	42,733	44,607	44,897	36,975	46,238	39,987	42,070	43,418	43,099	44,293	46,499	48,432	51,909	54,541
Non-Current Liabilities														
Trade & Other Payables	293	1,293	1,293	293	293	293	293	293	293	293	293	293	293	293
Borrowings	8,000	39,841	28,103	37,901	9,899	46,861	40,902	22,723	650	-	17	-	8,709	-
Provisions	1,655	1,889	1,688	1,721	1,721	1,773	1,826	1,879	1,935	1,995	2,057	2,121	2,189	2,261
Borrowings (Lease Liability)	46,041	40,803	40,803	40,803	40,803	36,064	30,922	25,658	21,009	36,064	30,998	25,932	20,867	15,801
Total Non-Current Liabilities	55,989	83,826	71,887	80,718	52,716	84,991	73,944	50,553	23,887	38,352	33,366	28,346	32,057	18,355
TOTAL LIABILITIES	98,722	128,434	116,784	117,694	98,954	124,978	116,013	93,971	66,986	82,646	79,864	76,778	83,966	72,896
Net Assets	1,880,479	1,813,985	1,905,207	1,892,575	1,891,088	1,902,464	1,879,682	1,893,105	1,909,126	1,915,122	1,921,081	1,926,693	1,932,100	1,937,614
EQUITY														
Accumulated Surplus	792,359	809,919	812,294	798,015	796,528	808,904	753,097	756,821	762,841	768,838	774,796	780,409	785,815	791,329
Asset Revaluation Reserves	1,066,521	977,481	1,066,521	1,066,521	1,066,521	1,066,521	1,076,046	1,076,046	1,076,046	1,076,046	1,076,046	1,076,046	1,076,046	1,076,046
Other Reserves	-	1,815	-	-	-	-	-	-	-	-	-	-	-	-
Future Reserve Fund	21,599	24,771	26,392	28,039	28,039	27,039	50,539	60,239	70,239	70,239	70,239	70,239	70,239	70,239
Total Council Equity	1,880,479	1,813,985	1,905,207	1,892,575	1,891,088	1,902,464	1,879,682	1,893,105	1,909,126	1,915,122	1,921,081	1,926,693	1,932,100	1,937,614

Long Term Financial Plan

Statement of Changes in Equity														
\$'000s	2021-22 Actuals	2022-23 Budget	2022-23 Q1 Review	2022-23 Q2 Review	2022-23 Q3 Review	2023-24 Plan	2024-25 Plan	2025-26 Plan	2026-27 Plan	2027-28 Plan	2028-29 Plan	2029-30 Plan	2030-31 Plan	2031-32 Plan
Balance at the end of previous reporting period	1,792,277	1,796,947	1,880,479	1,880,479	1,880,479	1,891,088	1,902,464	1,879,682	1,893,105	1,909,126	1,915,122	1,921,081	1,926,693	1,932,100
a. Net Surplus / (Deficit) for Year	4,103	17,038	24,728	12,096	10,609	11,376	(32,307)	13,423	16,020	5,997	5,958	5,612	5,407	5,514
b. Other Comprehensive Income	84,099	-	-	-	-	-	9,525	-	-	-	-	-	-	-
Total Comprehensive Income	88,202	17,038	24,728	12,096	10,609	11,376	(22,783)	13,423	16,020	5,997	5,958	5,612	5,407	5,514
Balance at the end of period	1,880,479	1,813,985	1,905,207	1,892,575	1,891,088	1,902,464	1,879,682	1,893,105	1,909,126	1,915,122	1,921,081	1,926,693	1,932,100	1,937,614

Long Term Financial Plan

Statement of Cash flows														
\$'000s	2021-22 Actuals	2022-23 Budget	2022-23 Q1 Review	2022-23 Q2 Review	2022-23 Q3 Review	2023-24 Plan	2024-25 Plan	2025-26 Plan	2026-27 Plan	2027-28 Plan	2028-29 Plan	2029-30 Plan	2030-31 Plan	2031-32 Plan
Cash Flows from Operating Activities														
<u>Receipts</u>														
Operating Receipts	210,616	212,855	213,010	213,010	213,010	219,011	215,038	234,109	234,932	241,686	249,036	256,367	263,899	271,901
<u>Payments</u>														
Operating Payments to Suppliers and Employees	(147,832)	(152,388)	(154,727)	(165,247)	(158,605)	(161,041)	(155,745)	(168,005)	(165,042)	(169,242)	(173,069)	(178,538)	(182,603)	(188,566)
Net Cash provided by (or used in) Operating Activities	62,784	60,467	58,283	47,763	54,405	57,971	59,293	66,104	69,890	72,444	75,967	77,829	81,296	83,335
Cash Flows from Investing Activities														
<u>Receipts</u>														
Amounts Received Specifically for New/Upgraded Assets	3,411	14,932	22,622	11,535	11,749	1,149	-	-	-	-	-	-	-	-
Proceeds from Surplus Assets	19,407	6,793	6,793	6,685	6,685	1,000	23,500	9,700	10,000	-	-	-	-	-
Sale of Replaced Assets	1,322	971	971	971	971	500	500	500	500	500	500	500	500	500
<u>Payments</u>														
Expenditure on Renewal/Replacement of Assets	(29,987)	(46,889)	(53,447)	(50,114)	(45,201)	(60,537)	(50,345)	(52,703)	(52,453)	(51,427)	(87,033)	(59,937)	(100,349)	(56,647)
Expenditure on New/Upgraded Assets	(22,832)	(52,940)	(52,543)	(43,959)	(26,245)	(31,848)	(21,680)	-	(320)	(320)	(320)	(320)	(320)	(320)
Net Purchase of Investment Securities	(90)	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Contributed to Equity Accounted Council Businesses	(320)	(196)	(196)	(196)	(196)	(320)	(320)	(320)	(320)	(320)	(320)	(320)	(320)	(320)
Net Cash provided by (or used in) Investing Activities	(29,089)	(77,329)	(75,799)	(75,078)	(52,237)	(90,056)	(48,346)	(42,823)	(42,593)	(51,567)	(87,173)	(60,077)	(100,489)	(56,787)
Cash Flows from Financing Activities														
<u>Receipts</u>														
Proceeds from Borrowings	82,350	21,633	20,103	29,901	1,899	36,962	-	-	-	-	17	-	8,709	-
Proceeds from Bonds and Deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Payments</u>														
Repayment from Borrowings	(109,050)	-	-	-	-	-	(5,958)	(18,180)	(22,073)	(650)	-	(17)	-	(8,709)
Repayment of Lease Liabilities	(4,724)	(4,771)	(4,771)	(4,771)	(4,771)	(4,877)	(4,989)	(5,102)	(5,224)	(4,521)	(4,518)	(3,989)	(3,262)	(3,344)
Repayment of Bonds & Deposits	(1,199)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided by (or used in) Financing Activities	(32,623)	16,862	15,333	25,131	(2,872)	32,085	(10,947)	(23,281)	(27,296)	(5,171)	(4,501)	(4,006)	5,447	(12,053)
Net Increase (Decrease) in Cash Held	1,072	(0)	(2,184)	(2,184)	(703)	(0)	(0)	(0)	(0)	15,707	(15,707)	13,746	(13,746)	14,495
plus: Cash & Cash Equivalents at beginning of period	1,912	800	2,984	2,984	1,503	800	800	800	800	800	16,507	800	14,546	800
Cash & Cash Equivalents at end of period	2,984	800	800	800	800	800	800	800	800	16,507	800	14,546	800	15,295

Long Term Financial Plan

Uniform Presentation of Finances														
\$'000s	2021-22 Actuals	2022-23 Budget	2022-23 Q1 Review	2022-23 Q2 Review	2022-23 Q3 Review	2023-24 Plan	2024-25 Plan	2025-26 Plan	2026-27 Plan	2027-28 Plan	2028-29 Plan	2029-30 Plan	2030-31 Plan	2031-32 Plan
Income	205,705	213,446	213,446	213,446	213,446	217,882	223,643	235,024	234,923	242,279	249,629	256,958	264,508	272,551
less Expenses	(204,728)	(213,359)	(213,359)	(213,359)	(213,359)	(217,006)	(222,981)	(231,301)	(228,902)	(236,282)	(243,670)	(251,346)	(259,101)	(267,037)
Operating Surplus / (Deficit) before Capital Amounts	977	87	87	87	87	876	662	3,723	6,020	5,997	5,958	5,612	5,407	5,514
Net Outlays on Existing Assets														
Capital Expenditure on Renewal & Replacement of Existing Assets	(29,987)	(46,889)	(53,447)	(50,114)	(45,201)	(60,537)	(50,345)	(52,703)	(52,453)	(51,427)	(87,033)	(59,937)	(100,349)	(56,647)
add back Depreciation, Amortisation and Impairment	56,568	57,264	57,264	57,264	54,864	57,418	59,065	62,872	64,048	66,627	69,388	72,396	75,269	78,001
add back Proceeds from Sale of Replaced Assets	1,322	971	971	971	971	500	500	500	500	500	500	500	500	500
Net Outlays on Existing Assets	27,903	11,346	4,788	8,121	10,634	(3,119)	8,720	10,170	11,595	15,200	(17,645)	12,459	(25,080)	21,354
Net Outlays on New and Upgraded Assets														
Capital Expenditure on New and Upgraded Assets	(22,832)	(53,136)	(52,739)	(44,155)	(26,441)	(32,168)	(22,000)	(320)	(320)	(320)	(320)	(320)	(320)	(320)
add back Amounts received specifically for New and Upgraded Assets	3,411	14,932	22,622	11,535	11,749	1,149	-	-	-	-	-	-	-	-
add back Proceeds from Sale of Surplus Assets	19,407	6,793	6,793	6,685	6,685	1,000	23,500	9,700	10,000	-	-	-	-	-
Net Outlays on New and Upgraded Assets	(14)	(31,411)	(23,324)	(25,935)	(8,007)	(30,019)	1,500	9,380	9,680	(320)	(320)	(320)	(320)	(320)
Net Lending / (Borrowing) for Financial Year	28,866	(19,979)	(18,449)	(17,727)	2,714	(32,263)	10,882	23,273	27,295	20,877	(12,007)	17,752	(19,993)	26,548

Long Term Financial Plan

Explanation	Target	2022-23 Budget	2022-23 Q1	2022-23 Q2	2022-23 Q3	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32
Operating surplus as a percentage of operating revenue	0%-20%	0%	0%	0%	0%	0%	0%	2%	3%	2%	2%	2%	2%	2%
Financial liabilities and a percentage of operating income	Less than 80%	10%	5%	5%	-4%	10%	27%	18%	9%	2%	9%	4%	13%	5%
Expenditure on asset renewals as a percentage of forecast required expenditure in the asset management plans	90%-110%	90%	90%	97%	88%	90%	90%	90%	90%	90%	90%	90%	90%	90%
Borrowings as a percentage of total saleable property assets	Maximum 50%	12%	8%	12%	3%	14%	12%	6%	0%	0%	0%	0%	2%	0%
Number of times General Rates Revenue (less Landscape Levy) can service the annual interest expense	Maximum 10%	1.3%	1.4%	0.4%	0.4%	0.7%	0.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total borrowings relative to General Rates Revenue (Less Landscape Levy)	Maximum 1.5 years	0.3	0.2	0.3	0.1	0.4	0.3	0.2	0.0	-	0.0	-	0.1	-
Operating income as a percentage of Operating Expenditure plus expenditure on renewal/replacement of assets	Greater than 100%	107%	103%	102%	105%	99%	105%	106%	108%	110%	96%	108%	93%	111%
Total borrowings	Within Prudential Limits	39.8	28.1	37.9	9.9	46.9	40.9	22.7	0.7	-	0.0	-	8.7	-
		24%	17%	23%	6%	25%	24%	13%	0%	0%	0%	0%	4%	0%
Operating Income less Expenditure	\$2M - \$10M	0.1	0.1	0.1	0.1	0.9	0.7	3.7	6.0	6.0	6.0	5.6	5.4	5.5
Proceeds from the sale of Council assets to fund new income generating assets or new strategic capital projects	N/A	24.8	26.4	28.0	28.0	27.0	50.5	60.2	70.2	70.2	70.2	70.2	70.2	70.2



Visitor
Information



Subsidiary Reports

Subsidiaries

Subsidiary Quarterly Reports are provided as attachments to this report.

Adelaide Central Market Authority (ACMA)

With over 70 traders under one roof, the Adelaide Central Market is one of the largest undercover fresh produce markets in the Southern Hemisphere, buzzing with life and colour all year round. The Adelaide Central Market remains Adelaide's premier food destination for multicultural cuisine and fresh produce.

Adelaide Economic Development Agency (AEDA)

Working closely with businesses, industry groups, state government agencies and other relevant organisations, AEDA delivers a range of programs designed to stimulate the city's economic growth with a focus on business growth, investment attraction, growing our visitor economy, residential growth, marketing the city as a whole and promoting Rundle Mall as Adelaide's premier shopping destination.

Kadaltilla / Adelaide Park Lands Authority

The City of Adelaide has long recognised the value of the Adelaide Park Lands to the city, state and its inhabitants. Since 2005 the Park Lands have received protection when the State Government passed the Adelaide Park Lands Act 2005 (SA). The Kadaltilla / Adelaide Park Lands Authority is principally an advisory body on Park Lands matters which also prepares the Adelaide Park Lands Management Strategy.

Brownhill and Keswick Creeks Stormwater Board

The Brown Hill Creek Stormwater Project has been a collaborative undertaking by the catchment councils to develop a Stormwater Management Plan (SMP). The scope and complexity of the plan are such that it could only be delivered effectively and efficiently by the five councils working collaboratively through a single entity. The Councils have therefore established the Brown Hill and Keswick Creeks Stormwater Board as a regional subsidiary to co-ordinate delivery of the SMP. Implementation of the plan will mitigate serious flood risks and help safeguard properties across the catchment.

